



## Finance Committee Meeting

### AGENDA

June 2, 2015

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**I. CALL TO ORDER**

**II. MATTERS BEFORE COMMITTEE**

1. [Discussion / Approval - Worksite Wellness Presentation](#)
2. [FY2014 Audited Financial Statements \(CAFR\)](#)
3. [Discussion / Approval - Out of State Travel](#)

**III. ADJOURN**



## Finance Committee Meeting

### AGENDA

June 2, 2015

**Item:**

Discussion / Approval - Worksite Wellness Presentation

**Department:**

**Additional Information:**

**Financial Impact:**

**Budgeted Item:**

**Recommendation / Request:**

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Attachments / click to download

 [Worksite Wellness Info](#)

# City of Monroe



## On-Site Annual Biometric Screenings And Results-Based Incentive Program Services

May 29, 2015

**WORKsiteRx™**

1995 North Park Place  
Suite 220  
Atlanta, GA 30339

## **I. Proposal Summary**

WORKsiteRx (WSRx) offers a fully integrated approach to managing and measuring clinical outcomes of City employees and spouses who participate in the wellness and health coaching programs. We remove all the typical redundancies of competing programs so that our focus is on health improvement, starting with the biometric event conducted at the City of Monroe's Employee Wellness Clinic (Clinic). As demonstrated when WSRx managed the City's 2014 biometric event, integrating your clinic with your HRA, biometrics, and coaching program helps ensure appropriate participation and engagement in the overall programs offered by the City to its employees and their families. Per our recent discussion, we have agreed to leave the 2015-2016 clinical health goals the same as last year's.

We propose the following Results-Based Incentive Program services to the City:

### **Onsite Biometric Events**

- Annual biometric events conducted each fall, per the established schedule, using the clinic staff (Medical Assistant).
- Event registration and coordination through our online registration and self-appointment scheduler.
- Close coordination and communication with the City staff to ensure efficient and timely patient visits and follow-up reporting.
- Employees and spouses have the following options to receive their biometric results:
  - Consultation with the provider at the Clinic.
  - Through the My Pathway to Health Portal.
  - By US mail to their homes using the mailing address on file with the City.
- The Clinic provider will also schedule appointments for those employees or spouses with abnormal lab results.

### **Results-Based Incentive Program**

In addition to the biometric event, WSRx will support the City's Results-Based Incentive Program through the following deliverables:

#### Phase I – Communication of Upcoming Events

- During the initial marketing phase and registration of eligibles for the biometrics and HRA components of the program, WSRx will provide notifications and reminders via email blasts and through coordination with HR re: additional information from HR, e.g., flyers.

- The City's health coach is available to answer questions regarding any of the events, registration, dates, steps, etc. For prospective participants not already known by the health coach, this contact presents an excellent opportunity for the health coach to make a good first impression.

#### Phase II – Registration for Biometrics, Participation in HRA and Biometric Event

- Once registration for biometrics begins, the City will be kept abreast of participation levels for both registration for biometrics, completion of biometrics, and completion of HRAs.
- Near the end of the registration event, as well as the biometric and HRA event, WSRx will provide a report to the City, noting any employees and spouses who have not registered or completed their biometric and HRA.
- At the end of all events, WSRx provides a report to the City identifying non-compliant individuals who did not complete their HRA and Biometric.

#### Phase III – Interim Results Communication and Reporting

- Individuals who have participated in both the Health Risk Assessment (HRA) and the biometric event will receive notification of their overall health results through the My Pathway to Health portal and their customized Personal Health Profile (PHP).
- Participants will receive their biometric results via email and in their US mail packet, which contains additional information about their earned points and impact on premiums.
- WSRx provides a data file to the City payroll lead that contains all final points by employee, by employee and spouse (combined if both participate), and the same for children of participation age.

#### Phase IV – Appeals

- Employees and spouses have three appeal options:
  - Appeal to get credit for a pre-established reasonable alternative(s)
  - Type 1 – reporting error
  - Type 2 – request for other reasonable alternative(s) – usually provider driven
- The WSRx team (Clinic and coach) reviews all appeals and makes communicates the results to the City and the requesting participant

## Phase V – Final Results and Ongoing Communication and Reporting

- WSRx provides a final data file to the City payroll lead that contains all final points earned by each employee, or employee and spouse (combined if both participate), and the same for children of participation age. A file of only those participants who have upwards changes in points can also be provided.
- Ongoing changes in points (increase or decrease) gained through the coaching program will be communicated regularly to the City, as has been done during the 2015 plan year.

## II. Fee Schedule

<b>Exhibit A</b>		
<b>Results-Based Incentive Program Fees</b>		
	• Annual Event Program Design and Setup*	\$1,500.00
	• Annual Per Participant Fee - Includes:	\$103.00
	○ Health Risk Assessment and Biometric Event	
	▪ Online HRA (My Pathway to Health Portal)	
	▪ Biometric Event Staffing (clinic)	
	○ Online Biometric Registration	
	○ Appeals (RA, Type 1 and Type 2)	
	○ Reporting (client and participant)	
	▪ Fulfillment of Mailing to Homes	
	○ Payroll Data File (twice during the event)	
	○ Laboratory Tests	
	• Estimated Cost 2015 - 2016 Event Period**	\$27,250.00

\*Due on signing

\*\*30% due 30-days prior to the beginning of the event period, defined as June 1, 2015 – March 30, 2016 and based on and estimated 250 participants.

### **III. Program Implementation**

<b>Exhibit B</b>	
<b>Program Project Plan – Implementation and Ongoing Program</b>	
1.	Kick-Off Meeting and Implementation Project Review
2.	Determine Adjustments to Clinical Criteria and Goals (if necessary)
3.	Establish Coaching Criteria to Align with Points Assessment Criteria
4.	Adjust Internal and External Work Flows – City, Clinic, Health Coach, TPA as necessary
5.	Determine HRA, Biometric, and Registration Event Dates
6.	Prepare Draft Employer Communication Materials and Promotional Campaign
7.	IT to Prepare Test Data File for City Leader Review
8.	Gain Sign-Off by All Parties on Program Collateral
9.	Prepare Report of Employees and Spouses Meeting RA goals from 2014 compared to 2015. (TBD and based on access to all points for participants or individual appeals will be submitted)
10.	Conduct Town Hall Meetings (Clinic, Health Coach, City Lead)
11.	Release Initial Round of Program Campaign
12.	Release Employee and Spouse Letters
13.	Release Reminders of Registration Completion – Preliminary Data to City for Outreach
14.	Release Final Results of Registration to City
15.	Release Notification of HRA and Biometric Event
16.	Release Reminders of HRA and Biometric Event Completion – Preliminary Data to City for Outreach
17.	Release Final Results (Non-Compliance) to the City
18.	Release Biometric Results to Employees and Spouses with Point Assignments
19.	Manage Appeal Requests
20.	Payroll Report Data to the City (Initial and Final)
21.	Ongoing Coaching Points Tracking and Adjustments to City





## Finance Committee Meeting

### AGENDA

June 2, 2015

**Item:**

FY2014 Audited Financial Statements (CAFR)

**Department:**

**Additional Information:**

**Financial Impact:**

**Budgeted Item:**

**Recommendation / Request:**

Viewing Attachments Requires Adobe Acrobat. [Click here](#) to download.

Attachments / click to download

 [2014 CAFR](#)



# Comprehensive Annual Financial Report For the Fiscal Year Ended December 31, 2014



**CITY OF MONROE, GEORGIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE YEAR ENDED**  
**DECEMBER 31, 2014**

Prepared by Authority of:  
City Council, City of Monroe, Georgia  
Renee L. Prather, Finance Director



**CITY OF MONROE, GEORGIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE YEAR ENDED**  
**DECEMBER 31, 2014**

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**CITY OF MONROE, GEORGIA**  
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**CITY OF MONROE, GEORGIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE YEAR ENDED**  
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# INTRODUCTORY SECTION

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Post Office Box 1249 • Monroe, Georgia 30655  
Telephone 770-267-7536 • Fax 770-267-2319

**Greg Thompson, Mayor**  
**L. Wayne Adcock, Vice Mayor**

May 14, 2015

To the Honorable Mayor, Members of the City Council, and Citizens of the  
City of Monroe, Georgia:

The Comprehensive Annual Financial Report (CAFR) of the City of Monroe, Georgia for the fiscal year ended December 31, 2014 is hereby submitted as mandated by Official Code of Georgia §36-81-7. The financial statements were prepared in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants.

City Management assumes full responsibility for the accuracy, completeness and reliability of the presented data. To provide a reasonable basis for making these representations, management of the City of Monroe has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Monroe's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City of Monroe's framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Mauldin & Jenkins, LLC, a firm of certified public accountants, issued an unmodified opinion on the City of Monroe's financial statements for the year ended December 31, 2014. The independent auditor's report is located at the front of the financial section of this report.

If the threshold is met, the City of Monroe is required as part of the independent audit of the financial statements, to undergo a federally mandated "Single Audit" designed to meet the needs of federal grantor agencies. Information related to the single audit if applicable, including a schedule of expenditures of federal awards, the independent auditor's reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings are included in a separately issued single audit report. For fiscal year 2014, a Single Audit was required and a report issued.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City of Monroe's MD&A can be found immediately following the report of the independent auditors.

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***Councilmembers: Larry A. Bradley • Denise H. Dixon • Nathan Little  
Lee P. Malcom • Nathan Purvis • Jimmy Richardson • Rita A Scott*** Item # 2

## ***Profile of the Government***

The City of Monroe incorporated in 1821, is located in Northeast Georgia, approximately 40 miles east of Atlanta. Monroe is the county seat of Walton County. The City encompasses approximately 15 square miles and serves an estimated population of 13,466. The City of Monroe is empowered to levy a property tax on both real and personal property located within its boundaries.

The City operates under a Mayor/Council form of government. Policy-making and legislative authority are vested in a governing council consisting of the mayor and eight other members. The Mayor is elected at large, two Council Members are elected from super districts and six Council Members are elected by districts. Council members and the Mayor serve four-year staggered terms, with an election held every two years. City elections are conducted by the Walton County Board of Elections.

The City Administrator, who is appointed by the Mayor and Council, is responsible for carrying out the policies and ordinances of the Council and for overseeing the day-to-day operations of the City of Monroe.

The City of Monroe provides a full range of municipal services including police and fire protection, maintenance of streets, solid waste, building and zoning, code enforcement and library facilities. In addition to the usual government services, the City also provides a full range of utility services including electric, gas, water, wastewater, stormwater, cable, internet and telephone. The city owns and operates the Monroe/Walton County Airport as well as the Georgia Utility Training Academy whereby classes are conducted to train municipal and private sector employees in Electric, Water, Sewer, and Gas utilities.

A goal of the Mayor and City Council is to maintain the high quality of citizen services while keeping the property tax millage rates at some of the lowest among surrounding areas.

Also included as part of the City's reporting are the City of Monroe Downtown Development Authority (DDA) and the Monroe Area Convention and Visitors Bureau Authority (CVB). While both are legally separate entities, they are included as a component unit in the City of Monroe's financial statements.

The annual budget serves as the foundation for the City of Monroe's financial planning and control. All departments are required to submit budget requests to the City Administrator who compiles the proposed operating and capital budgets. The City Administrator presents a proposed budget to the Council during their annual retreat work session. The final budget is adopted in accordance with state law. Budget to actual comparisons are provided in this report for each individual governmental fund for which an annual budget has been adopted.

## ***Local Economy***

While the north Georgia economy has felt the same economic downturn as the rest of the nation, the City of Monroe continues to maintain a stable financial environment. Although residential development has been slow, some commercial development continues. The majority of the City's commercial development lies along the Highway US 78/GA 138 corridor.

Among the top ten employers in the City, four are governments accounting for around 38% of the number of jobs in the top ten employers and 18% of all jobs. Two of those government employers, Walton County Board of Commissioners and Walton County Board of Education, are also two of the City's top ten electric, water, gas and sewer customers.

Economic development is one of the City's main priorities. Local Option Sales Tax (LOST) and Special Purpose Local Option Sale Tax (SPLOST) revenues have steadily increased over the last year but have not fully recovered to levels prior to the renegotiation of distribution that occurred in 2012.

### ***Long-term Financial Planning***

The City is currently in the final stages of a Transportation Enhancement (TE) program area located in the southern portion of the Downtown Development District. This Federally Funded project will improve both sides of Broad Street with sidewalk, retaining walls, pavers, landscaping and lighting from Alcovy Street through the Mears Street intersection. This project is on schedule to be completed by June 2015.

Another transportation project that is now in the Right of Way Phase is the Livable Centers Initiative (LCI) project which will extend along North Broad Street from West Marable Street to Mayfield Drive. In addition to constructing new or expanded sidewalks along both sides of the corridor, this project will include planting trees and shrubs, raised curbs, a center median, define pedestrian crossings, pedestrian scale lighting and ADA-accessible curb ramps. Concurrent with this work, storm water sewer upgrades will be completed with project funds. This is also a Federally Funded program with a projected total cost of over \$2 million dollars.

Both projects are a continuation of a previously funded TE project and will complement on-going efforts within the Broad Street Corridor providing connectivity between neighborhood and commercial uses along the Broad Street Corridor and Historic Downtown.

In 2013, the City was awarded Community Development Block Grant Funds (CDBG FY13) to rehab sewer lines serving a low income area in the eastern portion of the City. Construction on that project got underway in January 2015 and is on track to finish by fall of 2015.

Capital projects are generally financed using available grants and the 2013 Series SPLOST fund. Capital Projects in the Enterprise Fund are paid from an Expansion and Repair fund and the Utility Municipal Competitive Trust fund.

### ***Relevant Financial Policies***

The purpose of the City of Monroe's financial management policy is to insure that the City conducts its investment, cash and debt management activities in a responsible manner in full compliance with Federal and State Law. The City is committed to providing adequate cash flows to meet all current and future obligations. Adherence to this policy has allowed the City to maintain financial stability, all cash funds are properly collateralized and no short-term financing has been needed to meet operations.

Additionally, it is the City's policy to maintain budgetary controls to ensure compliance with legal requirements of the State of Georgia. The annual appropriation resolution approved by the Mayor and Council is adopted for all fund types with the legal level of control at the department level. During the year the budget was amended by Council; further detail on these amendments can be found in the MD&A.

### ***Major Initiatives***

The City of Monroe continues to work closely with Georgia DOT and Walton County to implement the area's transportation initiatives. The Highway US 78/GA 138 area's growth has seen the need to address traffic in this area. This is one example of the partnership to improve our local transportation network. Another example is the partnership between Monroe and Walton County to complete a truck by-pass around the historic downtown area. The Preliminary Field Plans have been submitted to Georgia DOT for approval and we expect a review meeting scheduled in the near future so this much needed connector can proceed.

### ***Awards and Acknowledgements***

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Monroe for its comprehensive annual financial report (CAFR) for the fiscal year ended December 31, 2013. This was the 12<sup>th</sup> consecutive year that the City has received this award. In order to be awarded a Certificate of Achievement, the City must publish an easily readable and efficiently organized comprehensive annual report, whose contents conform to program standards. The CAFR must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current CAFR continues to meet the Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

In addition, the City received for the 10<sup>th</sup> year the GFOA Award for Outstanding Achievement in Popular Annual Financial Reporting for its Popular Annual Financial Report (PAFR) for the fiscal year ended December 31, 2013. In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, the City must publish a PAFR whose contents conform to program standards of creativity, presentation, understandability, and reader appeal. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA to determine its eligibility for another certificate. This award is valid for a period of one year only.

Last but not least, the City submitted to GFOA its annual budget for the third consecutive year for the fiscal year beginning January 1, 2015. Last year was the 2<sup>nd</sup> consecutive year the City has received this prestigious award for Distinguished Budget Presentation for fiscal year beginning January 1, 2014. In order to receive this award, the City must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our budget continues to meet the program requirements.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the Finance Department. We would like to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. Credit also must be given to the Mayor and the City Council for their unfailing support for maintaining the highest standards of professionalism in the management of the City of Monroe's finances.

Respectfully submitted,



W. Matthew Chancey  
City Administrator



Renee L. Prather  
Finance Director







Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**City of Monroe  
Georgia**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2013**

Executive Director/CEO

Item # 2

**CITY OF MONROE, GEORGIA**  
**LIST OF ELECTED AND APPOINTED OFFICIALS**  
**DECEMBER 31, 2014**

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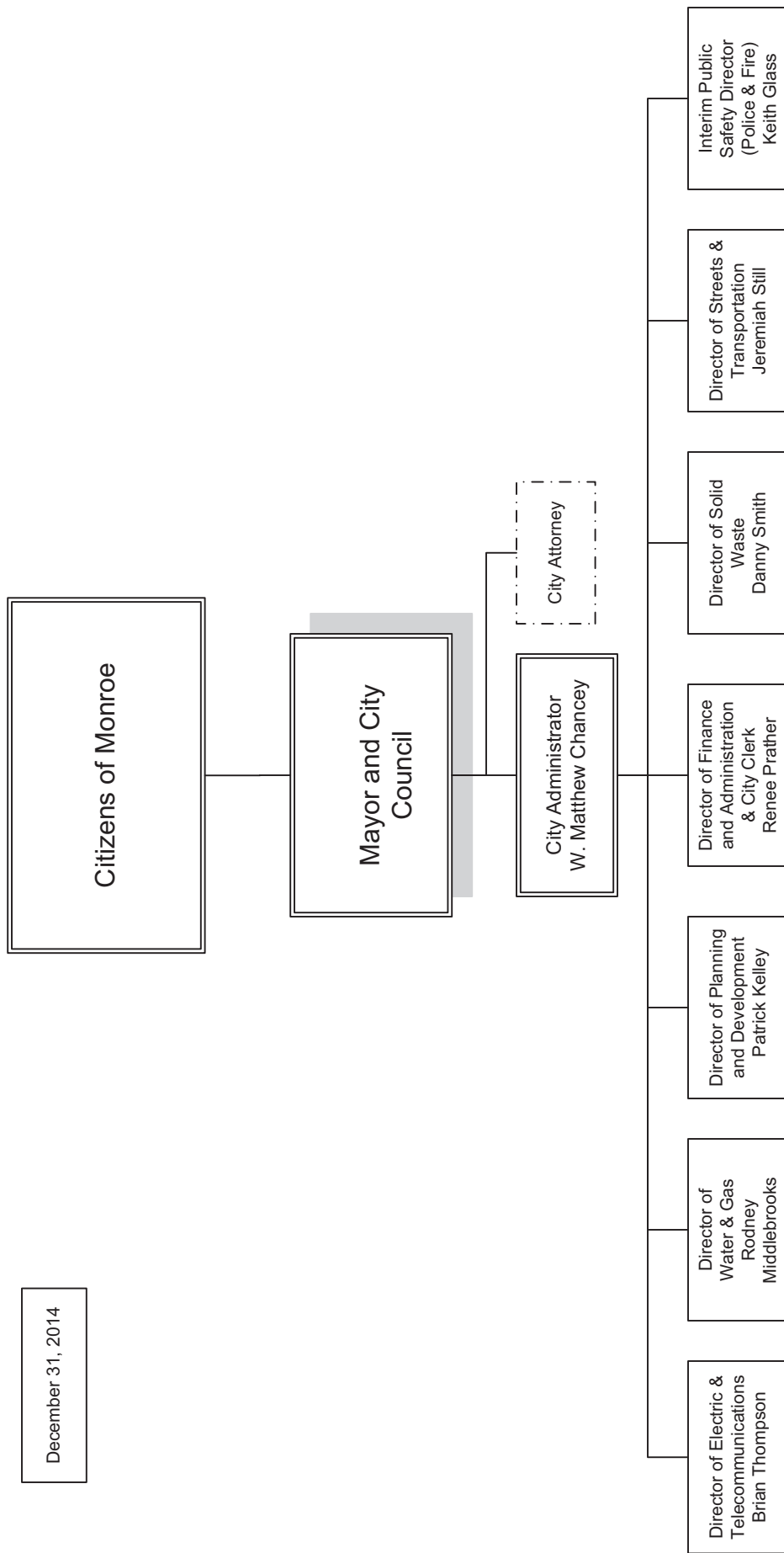
**ELECTED OFFICIALS**

Mayor	Gregory P. Thompson
Vice Mayor and Council Member, District 6	L. Wayne Adcock
Council Member, District 1	Lee Malcom
Council Member, District 2	Denise Dixon
Council Member, District 3	Nathan Purvis
Council Member, District 4	Larry Bradley
Council Member, District 5	Rita Scott
Council Member, District 7	Nathan Little
Council Member, District 8	Jimmy Richardson

**APPOINTED OFFICIALS**

City Administrator	Matthew Chancey
Code Enforcement	Patrick Kelley
Electric & Telecommunications Director	Brian K. Thompson
Finance Director	Renee L. Prather
Public Safety Director	M. Keith Glass
Solid Waste Director	Danny Smith
Streets and Transportation Director	Jeremiah Still
Water & Gas Director	Rodney W. Middlebrooks

# City of Monroe, Georgia Organizational Chart



December 31, 2014



# FINANCIAL SECTION

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## INDEPENDENT AUDITOR'S REPORT

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**Honorable Mayor and Members  
of City Council  
City of Monroe, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **City of Monroe, Georgia ("the City")** as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.





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***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Monroe, Georgia as of December 31, 2014, and the respective changes in financial position and, where applicable, cash flows thereof and the budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters******Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Funding Progress – Retirement Plan, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Monroe, Georgia's basic financial statements. The combining and individual nonmajor fund financial statements and schedules, as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of special purpose local option sales tax proceeds is presented for purposes of additional analysis as required by the Official Code of Georgia 48-8-121, and is also not a required part of the basic financial statements. The introductory and statistical sections are also presented for purposes of additional analysis and are not a required part of the basic financial statements.



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*Other Information (continued)*

The combining and individual nonmajor fund financial statements and schedules as well as the schedule of expenditures of special purpose local option sales tax proceeds (the “supplementary information”) are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated May 14, 2015 on our consideration of the City’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City’s internal control over financial reporting and compliance.

*Mauldin & Jenkins, LLC*

Atlanta, Georgia  
May 14, 2015



## CITY OF MONROE, GEORGIA

### Management's Discussion and Analysis

### For the Fiscal Year Ended December 31, 2014

As management of the City of Monroe, we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City of Monroe for the fiscal year ended December 31, 2014. We encourage readers to consider the information presented here in conjunction with the letter of transmittal at the front of this report and the City's financial statements, which follow this section.

#### FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the City of Monroe exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$87,312,044 (reported as "net position"). Of this amount, \$4,266,228 (unrestricted net position) may be used to meet the City's ongoing obligations to citizens and creditors.
- Total net position increased by \$5,432,486 during FY 2014 resulting from governmental and business-type activities.
- As of the close of the fiscal year, the City of Monroe's governmental funds reported combined fund balances of \$4,860,842, an increase of \$505,629 in comparison with the prior year. Approximately 54% of this amount (\$2,607,515) is available for spending at the government's discretion (unassigned fund balance).
- At the end of the current fiscal year, unrestricted fund balance (the total of the committed, assigned and unassigned components of fund balance) for the general fund was \$2,612,724, or approximately 30% of total general fund expenditures.
- At the close of the fiscal year, assets and deferred outflows of resources in the City of Monroe's Utilities Fund exceeded its liabilities by \$65,390,049. Of this \$1,270,707 (unrestricted net position) is available to meet the Utilities' on-going obligations to its customers and creditors.

#### OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the City's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the City of Monroe's net position changed during the fiscal year ended December 31, 2014. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Item # 2

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, judicial, public safety, public works, health and welfare, culture and recreation, and housing and development. The business-type activities of the City include utilities, solid waste and training center.

The government-wide financial statements include not only the City of Monroe itself (known as the primary government), but also a legally separate Downtown Development Authority and Convention & Visitors Bureau for which the City of Monroe exercises control over these component units by appointing its members. Financial information for these component units is reported separately from the financial information presented for the primary government.

The government-wide financial statements can be found on pages 14-16 of this report.

**Fund financial statements.** The fund financial statements provide a more detailed look at the City's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Monroe, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into two categories: governmental funds and proprietary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Monroe maintains seven individual governmental funds. Information is presented separately in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered a major fund. Data from the other six governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements on pages 51-52 of this report.

The City adopts an annual appropriated budget for its General, Special Revenue and Debt Service Funds. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget and can be found on page 20 of this report. Budgetary comparisons for Special Revenue and Debt Service Funds can be found on pages 55-57 of this report.

**Proprietary funds.** The City of Monroe maintains one type of proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its utility, solid waste and training center operations. The Utility and Solid Waste funds are considered major and the GUTA (training center operations) fund is nonmajor. They are the same as those functions shown in the business-type activities in the Statement of Net Position and the Statement of Activities.

The City's proprietary fund financial statements are presented on pages 21-23.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 24-49 of this report.

**Other supplementary information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City of Monroe's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on page 50 of this report.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial condition. In the case of the City of Monroe, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$87,312,044 at the close of the most recent fiscal year.

By far the largest portion of the City's net position, \$65,431,014 (74.9%) reflects its investment in capital assets such as land, buildings, equipment and infrastructure (roads, bridges, sidewalks and utility service lines) less any related outstanding debt that was used to acquire those assets. The City uses these capital assets to provide a variety of services to its citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

CITY OF MONROE, GEORGIA						
Net Position						
Fiscal Years 2014 and 2013						
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2014	2013	2014	2013	2014	2013
Current and other assets	\$ 6,847,310	\$ 5,890,979	\$ 21,661,578	\$ 19,250,363	\$ 28,508,888	\$ 25,141,342
Capital assets	19,994,654	20,042,455	70,421,582	69,851,339	90,416,236	89,893,794
Total assets	26,841,964	25,933,434	92,083,160	89,101,702	118,925,124	115,035,136
Total deferred outflows of resources	109,134	132,110	530,747	590,089	639,881	722,199
Long-term liabilities	4,971,903	5,783,479	21,606,926	22,063,789	26,578,829	27,847,268
Other liabilities	1,710,511	1,254,806	3,963,621	4,726,958	5,674,132	5,981,764
Total liabilities	6,682,414	7,038,285	25,570,547	26,790,747	32,252,961	33,829,032
Total deferred inflows of resources	-	48,745	-	-	-	48,745
Net Position:						
Net investment in capital assets	15,731,687	15,194,056	49,699,327	48,731,409	65,431,014	63,925,465
Restricted	2,154,654	1,590,955	15,460,148	12,831,177	17,614,802	14,422,132
Unrestricted	2,382,343	2,193,503	1,883,885	1,338,458	4,266,228	3,531,961
Total net position	\$ 20,268,684	\$ 18,978,514	\$ 67,043,360	\$ 62,901,044	\$ 87,312,044	\$ 81,879,558

Item # 2



An additional portion of the City's net position (20.17%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$4,266,228 is unrestricted and may be used to meet the government's ongoing obligations to citizens and creditors.

Although the net position in our business-type activities represents 77% of total net position, the City generally can only use these resources to finance the continuing operations of the business-type activities.

At the end of the current fiscal year, the City is able to report positive balances in all reported categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The overall net position of the City increased 5,432,486 from the prior fiscal year. The reasons for this overall increase are discussed in the following sections for governmental activities and business-type activities.

**CITY OF MONROE, GEORGIA**  
**Changes in Net Position**  
**Fiscal Years 2014 and 2013**

	Governmental		Business-type		Total	
	Activities		Activities		Primary Government	
	2014	2013	2014	2013	2014	2013
<b>Revenues:</b>						
Program revenues:						
Charges for services	\$ 1,331,356	\$ 1,433,410	\$ 39,669,059	\$ 37,727,131	\$ 41,000,415	\$ 39,160,541
Operating grants	74,634	73,074	-	-	74,634	73,074
Capital grants	2,255,155	1,880,433	489,720	492,841	2,744,875	2,373,274
General revenues:						
Property taxes	3,216,546	3,254,266	-	-	3,216,546	3,254,266
Other taxes	3,166,104	3,041,698	-	-	3,166,104	3,041,698
Other	189,501	377,311	43,644	32,148	233,145	409,459
Total revenues	<u>10,233,296</u>	<u>10,060,192</u>	<u>40,202,423</u>	<u>38,252,120</u>	<u>50,435,719</u>	<u>48,312,312</u>
<b>Expenses:</b>						
General government	1,355,733	1,386,060	-	-	1,355,733	1,386,060
Judicial	97,474	91,707	-	-	97,474	91,707
Public Safety	5,327,544	4,953,432	-	-	5,327,544	4,953,432
Public Works	2,876,346	2,900,831	-	-	2,876,346	2,900,831
Health and welfare	13,571	12,010	-	-	13,571	12,010
Culture and recreation	389,091	418,912	-	-	389,091	418,912
Housing and development	541,373	483,185	-	-	541,373	483,185
Interest on long-term debt	208,995	222,051	-	-	208,995	222,051
Utilities	-	-	30,534,057	29,840,533	30,534,057	29,840,533
Solid Waste	-	-	3,604,884	4,189,968	3,604,884	4,189,968
GUTA	-	-	54,165	45,617	54,165	45,617
Total expenses	<u>10,810,127</u>	<u>10,468,188</u>	<u>34,193,106</u>	<u>34,076,118</u>	<u>45,003,233</u>	<u>44,544,306</u>
Increase (decrease) in net position before transfers	(576,831)	(407,996)	6,009,317	4,176,002	5,432,486	3,768,006
Transfers	1,867,001	1,627,644	(1,867,001)	(1,627,644)	-	-
Increase (decrease) in net position	1,290,170	1,219,648	4,142,316	2,548,358	5,432,486	3,768,006
<b>Net position, beginning</b>	<u>18,978,514</u>	<u>17,758,866</u>	<u>62,901,044</u>	<u>60,352,686</u>	<u>81,879,558</u>	<u>78,111,552</u>
<b>Net position, ending</b>	<u>\$ 20,268,684</u>	<u>\$ 18,978,514</u>	<u>\$ 67,043,360</u>	<u>\$ 62,901,044</u>	<u>\$ 87,312,044</u>	<u>\$ 81,879,558</u>

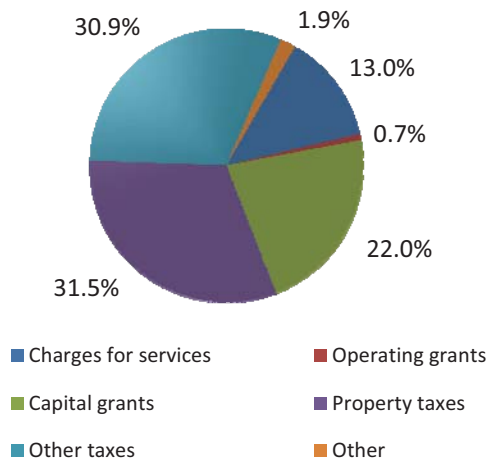
Item # 2

**Governmental activities.** Governmental activities increased the City of Monroe's net position by \$1,290,170. Key elements of this increase are as follows:

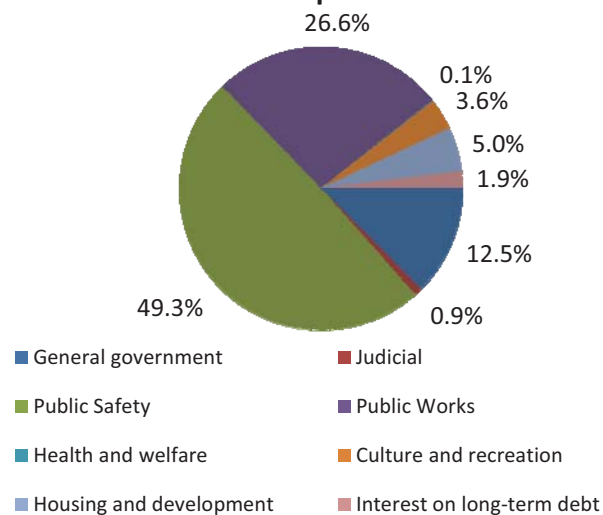
- Capital grants increased Revenue due to a major transportation project (TE S. Broad St).
- An increase in transfers resulted from the restructuring of utility rates and the extra revenue generated.

The following graphs show the breakdown by percentage of governmental revenues and expenses.

#### Governmental Revenues FY 2014



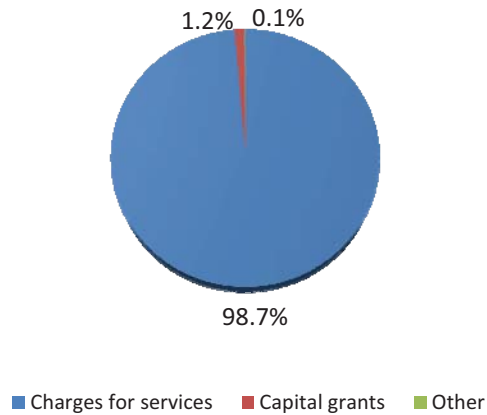
#### Governmental Expenses FY 2014



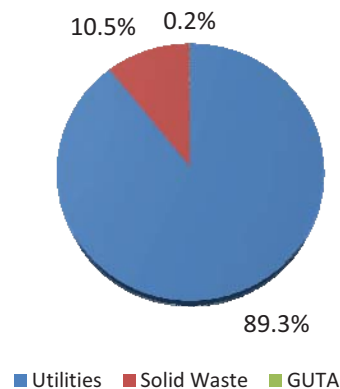
**Business-type Activities.** Business-type activities increased the City of Monroe's net position by \$4,142,316. The Utilities Fund, largest of the City's business-type activities, accounted for 89.3% of the operating expenses and approximately 89% of the operating revenues among business-type activities. Key elements are as follows:

- Increase in solid waste rates to keep up with increasing disposal rates.
- Restructuring of utility rates to keep up with increased cost of sales.
- Increase in revenue due to the increase in telecommunication customer base.

#### Business-type Revenues FY 2014



#### Business-type Expenses FY 2014



## FINANCIAL ANALYSIS OF GOVERNMENTAL FUNDS

As noted earlier, the City of Monroe uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the City of Monroe's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the City itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the Mayor and City Council.

At December 31, 2014, the City's governmental funds reported combined fund balances of \$4,860,842, an increase of \$505,629 (11.61%) in comparison with the prior year. Approximately 54% of this amount (\$2,607,515) constitutes unassigned fund balance, which is available for spending at the City's discretion. The remainder of fund balance is nonspendable, restricted, committed, or assigned to indicate that it is 1) not in spendable form (\$93,464), 2) restricted for particular purposes (\$2,154,654), or 3) assigned for particular purposes (\$5,209).

The General Fund is the chief operating fund of the City of Monroe. At the end of the current fiscal year, the unassigned fund balance of the General Fund was \$2,607,515, of the total fund balance of \$2,905,493. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 30% of total General Fund expenditures, while total fund balance represents 33% of total General Fund expenditures.

A portion of fund balance in the General Fund is also restricted for the payment of debt service and for capital projects. This amount at year end was \$199,305 or 7%. The amount of nonspendable fund balance for the General Fund is made up of prepaid expenditures of \$93,464. This 3% of the General Fund's total fund balance.

Fund balance of the City of Monroe's General Fund increased by \$402,272 during the current fiscal year. A key factor in this increase is the reduction of health insurance costs due to a plan design change and additional tax revenue from the new Title Ad Valorem Tax (TAVT) in 2014.

Total fund balance for nonmajor special revenue funds at year-end was \$58,317. This total had a net increase of \$23,356. Included above are the Forfeited Drug Fund and the Hotel/Motel Tax Fund. In the Forfeited Drug Fund the increase was primarily due to an increase in revenue from cases forfeited through the court system with funds restricted for law enforcement purposes from prior years. The Hotel/Motel Tax Fund showed a slight increase. This fund accounts for local room taxes collected with the fund balance restricted for tourism in the City.

The debt service fund has a total fund balance of \$116, all of which is restricted for the payment of debt service. Fund Balance was unchanged from 2014. Principal payments made during the year were \$585,000 and interest expenditures \$202,650.

**Proprietary Funds.** The proprietary funds share the same focus as the government-wide statements, reporting both short-term and long-term information about financial status. This provides a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of activities between funds.

Unrestricted net position of the Utilities Fund at the end of the year amounted to \$1,270,707, the Solid Waste Fund amounted to \$632,560, and those for GUTA totaled (\$19,382). The total increase in net position for these funds was \$4,142,316.

For the year, the total net position of the Utilities Fund increased by \$3,770,353, the Solid Waste Fund increased by \$389,163 and the GUTA fund total net position decreased by \$17,200. Financial analysis in regards to these funds can be found in the business-type activities section.

## GENERAL FUND BUDGETARY HIGHLIGHTS

The City of Monroe's General Fund budget is prepared according to Georgia Law and was amended by Council during the fiscal year. Primary differences between the original budget and the final amended budget for the General Fund are summarized as follows:

### Revenue:

- Total budgeted revenues increased from \$7,697,181 to \$7,976,191.
- Actual revenues were \$57,358 more than budgeted.
- Taxes made up the majority of the excess due to TAVT and LOST revenues coming in higher than anticipated.

### Expenditures:

- Total budgeted expenditures increased from \$8,891,194 to \$9,170,204.
- Total expenditures were \$465,636 less than budgeted.
- Executive, Law, Police, Planning & Zoning, and Economic Development were amended to reflect the variation in budget to actual.

A comparison on General Fund actual expenditures to budget can be found on page 20.

## CAPITAL ASSET AND DEBT ADMINISTRATION

**Capital assets.** The City of Monroe's investment in capital assets for its governmental and business-type activities as of December 31, 2014, amounts to \$90,416,236 (net of accumulated depreciation). This investment in capital assets includes land, infrastructure, buildings and improvements, equipment, furniture & vehicles, and construction in progress.

Major capital asset events during the current fiscal year included the following:

### Governmental type activities:

- Purchase of almost \$658 thousand in machinery, equipment and vehicles.
- \$265 thousand in street and sidewalk infrastructure added.
- Construction in progress as of the end of the current fiscal year totaling approximately \$674 thousand.
- \$220 thousand in equipment, furniture and vehicles sold as surplus or transferred to another fund.

### Business-type activities:

- Purchase of \$288 thousand in specialized service installation equipment and vehicles.
- Construction in progress projects of \$5.5 million in utility infrastructure & improvements completed.
- Construction in progress as of the end of the current fiscal year totaling \$4.8 million for electric, gas, sewer, water and cable upgrades and projects.
- \$58 thousand in equipment, furniture and vehicles sold as surplus.

**CITY OF MONROE, GEORGIA**  
**Capital Assets**  
**(net of depreciation)**  
**Fiscal Years 2014 and 2013**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2014	2013	2014	2013	2014	2013
Land	\$ 3,691,554	\$ 3,691,554	\$ 2,109,443	\$ 2,109,443	\$ 5,800,997	\$ 5,800,997
Infrastructure	7,274,569	7,627,880	39,765,996	35,446,259	47,040,565	43,074,139
Buildings and Improvements	7,074,409	7,498,156	18,699,116	19,494,200	25,773,525	26,992,356
Equipment, furniture & vehicles	1,280,119	989,453	5,040,673	5,252,944	6,320,792	6,242,397
Construction in progress	674,003	235,412	4,806,354	7,548,493	5,480,357	7,783,905
Total	<u>\$ 19,994,654</u>	<u>\$ 20,042,455</u>	<u>\$ 70,421,582</u>	<u>\$ 69,851,339</u>	<u>\$ 90,416,236</u>	<u>\$ 89,893,794</u>

Additional information on the capital assets can be found in the Notes to Financial Statements on pages 38-39 of this report.

**Long-term debt.** As of December 31, 2014, the City of Monroe's total long-term debt outstanding is \$21,075,000. Of this amount, \$3,795,000 comprises debt backed by the full faith and credit of the government. The remainder of City debt represents bonds secured solely by specified revenue sources (i.e., revenue bonds).

**CITY OF MONROE, GEORGIA**  
**Outstanding Debt**  
**General Obligation and Revenue Bonds**  
**Fiscal Years 2014 and 2013**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2014	2013	2014	2013	2014	2013
General obligation bonds	\$ 3,795,000	\$ 4,380,000	\$ -	\$ -	\$ 3,795,000	\$ 4,380,000
Revenue bonds	-	-	17,280,000	18,970,900	17,280,000	18,970,900
Total	<u>\$ 3,795,000</u>	<u>\$ 4,380,000</u>	<u>\$ 17,280,000</u>	<u>\$ 18,970,900</u>	<u>\$ 21,075,000</u>	<u>\$ 23,350,900</u>

The City of Monroe's total debt decreased a net of \$2,275,900 during the current fiscal year. The City did not issue any new debt during the fiscal year.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10% of its total assessed valuation. The current debt limitation for the City of Monroe is \$35 million, which is in excess of the total bonded general obligation debt outstanding of \$3.795 million.

The City of Monroe's outstanding governmental activity debt or general obligation (GO) debt enjoys a favorable rating of A+ from Standard & Poor's Rating Service. The City's outstanding business-type activity debt or utility revenue bond debt is rated A- by Standard & Poor's Rating Service and A2 by Moody's Investors Service.

Additional information on the City of Monroe's long-term debt can be found in the Notes to Financial Statements on pages 39-42.

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The declining economy has adversely affected several of the City of Monroe's main revenue sources. The reduction in revenue for Sales Tax, which includes local option and special local option sales tax, has been the most significant revenue reductions but this trend seems to have stabilized. This reduction in revenue has resulted in the City's continued close monitoring of all revenues and expenditures.

Item # 2

The following indicators were taken into account when adopting the General Fund budget for 2015:

- Local option sales tax revenue (LOST) and special purpose local option sales tax (SPLOST) revenues due to the re-negotiation of distribution percentages as required by Georgia Law have stabilized and were budgeted using new trend information.
- Revenue from the new Title and Ad Valorem Tax (TAVT) for motor vehicles was increased to a level consistent with the last two years of collections.
- Cost of implementation of a 2% COLA and 3% merit pool for employee salaries was included.
- Five new positions were approved for fiscal year 2015 and five positions were unfunded.

Anticipated revenues in the General Fund budget are \$9.7 million which includes transfers and other financing sources, virtually unchanged from the 2014 budget. The 2015 budget was developed and adopted before 2014 fiscal year-end and reflects conservative revenue figures. No decrease in fund balance of General Fund is budgeted for fiscal year 2015.

## **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of City of Monroe's finances for all those with an interest in our government's finances. Questions concerning this report or requests for additional information may be addressed to:

Finance Director  
City of Monroe  
P.O. Box 1249  
Monroe, GA 30655  
770-267-7536

## **BASIC FINANCIAL STATEMENTS**

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## CITY OF MONROE, GEORGIA

STATEMENT OF NET POSITION  
DECEMBER 31, 2014

	Primary Government			Component Units	
	Governmental	Business-type	Total	Downtown	Convention
	Activities	Activities		Development	& Visitors
			Authority	Bureau	
<b>ASSETS</b>					
Cash and cash equivalents	\$ 4,676,834	\$ 2,196,922	\$ 6,873,756	\$ 61,372	\$ 5,923
Accounts receivable, net of allowances	49,359	4,371,292	4,420,651	-	-
Taxes receivable	319,320	-	319,320	-	-
Internal balances	1,232,525	(1,232,525)	-	-	-
Due from other governments	475,808	11,381	487,189	-	-
Due from primary government	-	-	-	3,750	4,182
Inventories and prepaid items	93,464	854,360	947,824	-	-
Restricted assets:					
Cash and cash equivalents	-	9,020,467	9,020,467	-	-
Investments	-	6,439,681	6,439,681	-	-
Capital assets:					
Non-depreciable	4,365,557	6,915,797	11,281,354	-	-
Depreciable, net of accumulated depreciation	15,629,097	63,505,785	79,134,882	-	-
<b>Total assets</b>	<b>26,841,964</b>	<b>92,083,160</b>	<b>118,925,124</b>	<b>65,122</b>	<b>10,105</b>
<b>DEFERRED OUTFLOWS</b>					
<b>OF RESOURCES</b>					
Deferred charges on refunding	109,134	530,747	639,881	-	-
<b>Total deferred outflows of resources</b>	<b>109,134</b>	<b>530,747</b>	<b>639,881</b>	<b>-</b>	<b>-</b>
<b>LIABILITIES</b>					
Accounts payable	1,047,968	1,601,373	2,649,341	9,225	4,000
Accrued liabilities	606,383	2,362,248	2,968,631	-	-
Unearned revenues	48,228	-	48,228	-	-
Due to component units	7,932	-	7,932	-	-
Long-term liabilities:					
Portion due or payable within one year:					
Bonds and notes payable	645,000	1,635,000	2,280,000	-	-
Capital leases	257,096	-	257,096	-	-
Compensated absences	496,689	353,924	850,613	-	-
Portion due or payable in more than one year:					
Bonds and notes payable, net	3,208,240	19,618,002	22,826,242	-	-
Capital leases	261,765	-	261,765	-	-
Compensated absences	103,113	-	103,113	-	-
<b>Total liabilities</b>	<b>6,682,414</b>	<b>25,570,547</b>	<b>32,252,961</b>	<b>9,225</b>	<b>4,000</b>
<b>NET POSITION</b>					
Net investment in capital assets	15,731,687	49,699,327	65,431,014	-	-
Restricted for law enforcement	45,678	-	45,678	-	-
Restricted for debt service	86,421	215,898	302,319	-	-
Restricted for capital projects	2,009,916	15,244,250	17,254,166	-	-
Restricted for tourism	12,639	-	12,639	-	6,105
Unrestricted	2,382,343	1,883,885	4,266,228	55,897	-
<b>Total net position</b>	<b>\$ 20,268,684</b>	<b>\$ 67,043,360</b>	<b>\$ 87,312,044</b>	<b>\$ 55,897</b>	<b>\$ 6,105</b>

The accompanying notes are an integral part of these financial statements.

**CITY OF MONROE, GEORGIA**  
**STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED DECEMBER 31, 2014**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>		
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>
<b>Primary government:</b>				
Governmental activities:				
General government	\$ 1,355,733	\$ 711,630	\$ 16,375	\$ -
Judicial	97,474	408,191	-	-
Public safety	5,327,544	97,188	58,259	746,311
Public works	2,876,346	31,530	-	1,508,844
Health and welfare	13,571	-	-	-
Culture and recreation	389,091	12,313	-	-
Housing and development	541,373	70,504	-	-
Interest on long-term debt	208,995	-	-	-
Total governmental activities	<u>10,810,127</u>	<u>1,331,356</u>	<u>74,634</u>	<u>2,255,155</u>
Business-type activities:				
Utilities	30,534,057	35,424,676	-	489,720
Solid waste	3,604,884	4,207,418	-	-
GUTA	54,165	36,965	-	-
Total business-type activities	<u>34,193,106</u>	<u>39,669,059</u>	<u>-</u>	<u>489,720</u>
Total primary government	<u>\$ 45,003,233</u>	<u>\$ 41,000,415</u>	<u>\$ 74,634</u>	<u>\$ 2,744,875</u>
<b>Component units:</b>				
Downtown Development Authority	\$ 81,206	\$ 17,950	\$ 4,613	\$ -
Convention & Visitors Bureau	22,582	-	-	-
Total component units	<u>\$ 103,788</u>	<u>\$ 17,950</u>	<u>\$ 4,613</u>	<u>\$ -</u>

## General revenues:

Property taxes

Sales taxes

Franchise taxes

Business taxes

Unrestricted investment earnings

Gain on sale of capital assets

Miscellaneous

## Transfers

Total general revenues and transfers

Change in net position

Net position, beginning of year

Net position, end of year

The accompanying notes are an integral part of these financial statements.

<b>Net (Expenses) Revenues and Changes in Net Position</b>				
<b>Primary Government</b>			<b>Component Units</b>	
<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>	<b>Downtown Development Authority</b>	<b>Convention &amp; Visitors Bureau</b>
\$ (627,728)	\$ -	\$ (627,728)	\$ -	\$ -
310,717	-	310,717	-	-
(4,425,786)	-	(4,425,786)	-	-
(1,335,972)	-	(1,335,972)	-	-
(13,571)	-	(13,571)	-	-
(376,778)	-	(376,778)	-	-
(470,869)	-	(470,869)	-	-
(208,995)	-	(208,995)	-	-
<u>(7,148,982)</u>	<u>-</u>	<u>(7,148,982)</u>	<u>-</u>	<u>-</u>
-	5,380,339	5,380,339	-	-
-	602,534	602,534	-	-
-	(17,200)	(17,200)	-	-
-	5,965,673	5,965,673	-	-
<u>\$ (7,148,982)</u>	<u>\$ 5,965,673</u>	<u>\$ (1,183,309)</u>	<u>\$ -</u>	<u>\$ -</u>
\$ -	\$ -	\$ -	\$ (58,643)	\$ -
-	-	-	-	(22,582)
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (58,643)</u>	<u>\$ (22,582)</u>
\$ 3,216,546	\$ -	\$ 3,216,546	\$ -	\$ -
2,050,222	-	2,050,222	15,000	25,000
263,862	-	263,862	-	-
852,020	-	852,020	-	-
-	43,644	43,644	76	-
25,051	-	25,051	-	-
164,450	-	164,450	34,341	-
1,867,001	(1,867,001)	-	-	-
<u>8,439,152</u>	<u>(1,823,357)</u>	<u>6,615,795</u>	<u>49,417</u>	<u>25,000</u>
1,290,170	4,142,316	5,432,486	(9,226)	2,418
18,978,514	62,901,044	81,879,558	65,123	3,687
<u>\$ 20,268,684</u>	<u>\$ 67,043,360</u>	<u>\$ 87,312,044</u>	<u>\$ 55,897</u>	<u>\$ 6,105</u>



# CITY OF MONROE, GEORGIA

## BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2014

ASSETS	General Fund	Other Governmental Funds	Total Governmental Funds
Cash	\$ 2,823,075	\$ 1,853,759	\$ 4,676,834
Taxes receivable	317,081	2,239	319,320
Accounts receivable	49,359	-	49,359
Due from other governments	223,818	251,990	475,808
Due from other funds	1,352,314	-	1,352,314
Prepaid expenditures	93,464	-	93,464
Total assets	<u>\$ 4,859,111</u>	<u>\$ 2,107,988</u>	<u>\$ 6,967,099</u>
<b>LIABILITIES</b>			
Accounts payable	\$ 899,511	\$ 148,457	\$ 1,047,968
Accrued liabilities	563,033	-	563,033
Unearned revenue	48,228	-	48,228
Due to component units	3,750	4,182	7,932
Due to other funds	119,789	-	119,789
Total liabilities	<u>1,634,311</u>	<u>152,639</u>	<u>1,786,950</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Unavailable revenue - property taxes	317,081	-	317,081
Unavailable revenue - other receivables	2,226	-	2,226
Total deferred inflows of resources	<u>319,307</u>	<u>-</u>	<u>319,307</u>
<b>FUND BALANCES</b>			
Fund balances:			
Nonspendable:			
Prepaid items	93,464	-	93,464
Restricted:			
Law enforcement	-	45,678	45,678
Debt service	86,305	116	86,421
Capital projects	113,000	1,896,916	2,009,916
Tourism	-	12,639	12,639
Assigned:			
Public safety	5,209	-	5,209
Unassigned	2,607,515	-	2,607,515
Total fund balances	<u>2,905,493</u>	<u>1,955,349</u>	<u>4,860,842</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 4,859,111</u>	<u>\$ 2,107,988</u>	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	19,994,654
Some receivables are not available to pay for current-period expenditures and, therefore, are reported as unavailable revenue in the funds.	319,307
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.	<u>(4,906,119)</u>
Net position of governmental activities	<u>\$ 20,268,684</u>

The accompanying notes are an integral part of these financial statements.

Item # 2

## CITY OF MONROE, GEORGIA

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2014

	General Fund	Other Governmental Funds	Total Governmental Funds
<b>Revenues</b>			
Taxes	\$ 6,319,318	\$ 29,129	\$ 6,348,447
Licenses and permits	138,792	-	138,792
Intergovernmental	300,774	1,763,705	2,064,479
Fines and forfeitures	408,191	80,123	488,314
Charges for services	690,311	-	690,311
Miscellaneous	176,163	-	176,163
Total revenues	<u>8,033,549</u>	<u>1,872,957</u>	<u>9,906,506</u>
<b>Expenditures</b>			
Current:			
General government	1,212,677	-	1,212,677
Judicial	97,474	-	97,474
Public safety	4,975,703	60,896	5,036,599
Public works	1,503,556	413,232	1,916,788
Health and welfare	13,571	-	13,571
Culture and recreation	364,867	-	364,867
Housing and development	536,720	25,000	561,720
Capital outlay	-	1,035,642	1,035,642
Debt service:			
Principal retirements	-	838,524	838,524
Interest	-	215,725	215,725
Total expenditures	<u>8,704,568</u>	<u>2,589,019</u>	<u>11,293,587</u>
Deficiency of revenues over expenditures	<u>(671,019)</u>	<u>(716,062)</u>	<u>(1,387,081)</u>
<b>Other financing sources (uses):</b>			
Proceeds from sale of capital assets	25,709	-	25,709
Transfers in	1,840,383	819,419	2,659,802
Transfers out	(792,801)	-	(792,801)
Total other financing sources (uses)	<u>1,073,291</u>	<u>819,419</u>	<u>1,892,710</u>
Net change in fund balances	402,272	103,357	505,629
<b>Fund balances, beginning of year</b>	<u>2,503,221</u>	<u>1,851,992</u>	<u>4,355,213</u>
<b>Fund balances, end of year</b>	<u>\$ 2,905,493</u>	<u>\$ 1,955,349</u>	<u>\$ 4,860,842</u>

The accompanying notes are an integral part of these financial statements.

## CITY OF MONROE, GEORGIA

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2014

Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances - total governmental funds	\$	505,629
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlay in the current period.		(312,453)
Donations of capital assets increase net position in the statement of activities, but do not appear in the governmental funds because they are not current financial resources.		265,310
In the statement of activities only the gain on the sale of capital assets is recorded. However, in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net position differs from the change in fund balance by the net book value of the capital assets sold.		(658)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		36,429
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.		838,524
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		<u>(42,611)</u>
Change in net position - governmental activities	\$	<u><u>1,290,170</u></u>

**The accompanying notes are an integral part of these financial statements.**





## CITY OF MONROE, GEORGIA

**GENERAL FUND**  
**STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED DECEMBER 31, 2014**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues</b>				
Taxes	\$ 6,003,621	\$ 6,282,631	\$ 6,319,318	\$ 36,687
Licenses and permits	105,000	105,000	138,792	33,792
Fines and forfeitures	500,000	500,000	408,191	(91,809)
Charges for services	725,500	725,500	690,311	(35,189)
Intergovernmental	190,310	190,310	300,774	110,464
Miscellaneous	172,750	172,750	176,163	3,413
Total revenues	<u>7,697,181</u>	<u>7,976,191</u>	<u>8,033,549</u>	<u>57,358</u>
<b>Expenditures</b>				
Current:				
General government:				
Legislative	313,016	313,016	230,073	82,943
Executive	337,036	398,036	397,229	807
Financial administration	452,060	452,060	408,566	43,494
Law	80,000	135,000	130,258	4,742
Internal audit	32,000	32,000	31,500	500
General administration fees	4,800	4,800	4,751	49
Community services	10,900	10,900	10,300	600
Total general government	<u>1,229,812</u>	<u>1,345,812</u>	<u>1,212,677</u>	<u>133,135</u>
Judicial:				
Municipal court	96,924	97,924	97,474	450
Total judicial	<u>96,924</u>	<u>97,924</u>	<u>97,474</u>	<u>450</u>
Public safety:				
Police	3,302,742	3,427,742	3,425,706	2,036
Fire	1,560,454	1,560,454	1,549,997	10,457
Total public safety	<u>4,863,196</u>	<u>4,988,196</u>	<u>4,975,703</u>	<u>12,493</u>
Public works:				
Highways and streets administration	1,775,315	1,775,315	1,503,556	271,759
Total public works	<u>1,775,315</u>	<u>1,775,315</u>	<u>1,503,556</u>	<u>271,759</u>
Health and welfare:				
Community center	13,000	14,000	13,571	429
Total health and welfare	<u>13,000</u>	<u>14,000</u>	<u>13,571</u>	<u>429</u>
Culture and recreation:				
Special facilities	252,989	252,989	241,267	11,722
Library	123,600	123,600	123,600	-
Total culture and recreation	<u>376,589</u>	<u>376,589</u>	<u>364,867</u>	<u>11,722</u>
Housing and development:				
Protective inspection administration	318,932	318,932	284,428	34,504
Planning and zoning	4,844	4,854	4,844	10
Economic development	212,582	248,582	247,448	1,134
Total housing and development	<u>536,358</u>	<u>572,368</u>	<u>536,720</u>	<u>35,648</u>
Total expenditures	<u>8,891,194</u>	<u>9,170,204</u>	<u>8,704,568</u>	<u>465,636</u>
Deficiency of revenues over expenditures	<u>(1,194,013)</u>	<u>(1,194,013)</u>	<u>(671,019)</u>	<u>522,994</u>
<b>Other financing sources (uses)</b>				
Proceeds from sale of capital assets	-	-	25,709	25,709
Transfers in	1,981,663	1,981,663	1,840,383	(141,280)
Transfers out	(787,650)	(787,650)	(792,801)	(5,151)
Total other financing sources (uses)	<u>1,194,013</u>	<u>1,194,013</u>	<u>1,073,291</u>	<u>(120,722)</u>
Net change in fund balances	-	-	402,272	402,272
<b>Fund balance, beginning of year</b>	<u>2,503,221</u>	<u>2,503,221</u>	<u>2,503,221</u>	<u>-</u>
<b>Fund balance, end of year</b>	<u>\$ 2,503,221</u>	<u>\$ 2,503,221</u>	<u>\$ 2,905,493</u>	<u>\$ 402,272</u>

The accompanying notes are an integral part of these financial statements.

Item # 2

## CITY OF MONROE, GEORGIA

STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
DECEMBER 31, 2014

ASSETS	Utilities Fund	Solid Waste Fund	Non-major GUTA Fund	Totals
<b>CURRENT ASSETS</b>				
Cash and cash equivalents	\$ 2,149,970	\$ 4,949	\$ 42,003	\$ 2,196,922
Accounts receivable, net of allowances	4,040,013	331,279	-	4,371,292
Due from other governments	11,381	-	-	11,381
Due from other funds	51,088	382,294	-	433,382
Prepaid items	58,146	13,779	-	71,925
Inventories	782,435	-	-	782,435
	<u>7,093,033</u>	<u>732,301</u>	<u>42,003</u>	<u>7,867,337</u>
<b>RESTRICTED ASSETS</b>				
Cash and cash equivalents	9,020,467	-	-	9,020,467
Investments	6,439,681	-	-	6,439,681
	<u>15,460,148</u>	<u>-</u>	<u>-</u>	<u>15,460,148</u>
Total current assets	<u>22,553,181</u>	<u>732,301</u>	<u>42,003</u>	<u>23,327,485</u>
<b>CAPITAL ASSETS</b>				
Non-depreciable	6,915,797	-	-	6,915,797
Depreciable, net of accumulated depreciation	62,465,652	670,542	369,591	63,505,785
	<u>69,381,449</u>	<u>670,542</u>	<u>369,591</u>	<u>70,421,582</u>
Total assets	<u>91,934,630</u>	<u>1,402,843</u>	<u>411,594</u>	<u>93,749,067</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
Deferred charges on refunding	530,747	-	-	530,747
Total deferred outflows of resources	<u>530,747</u>	<u>-</u>	<u>-</u>	<u>530,747</u>
<b>LIABILITIES</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable	1,601,373	-	-	1,601,373
Accrued liabilities	154,707	-	-	154,707
Customer deposits	2,132,749	-	-	2,132,749
Compensated absences payable	285,831	68,093	-	353,924
Due to other funds	1,572,874	31,648	61,385	1,665,907
	<u>5,747,534</u>	<u>99,741</u>	<u>61,385</u>	<u>5,908,660</u>
<b>CURRENT LIABILITIES PAYABLE FROM RESTRICTED ASSETS</b>				
Revenue bonds payable - current	1,635,000	-	-	1,635,000
Accrued interest	74,792	-	-	74,792
	<u>1,709,792</u>	<u>-</u>	<u>-</u>	<u>1,709,792</u>
Total current liabilities	<u>7,457,326</u>	<u>99,741</u>	<u>61,385</u>	<u>7,618,452</u>
<b>NONCURRENT LIABILITIES</b>				
Revenue bonds payable	15,910,917	-	-	15,910,917
Notes payable	3,707,085	-	-	3,707,085
Total noncurrent liabilities	<u>19,618,002</u>	<u>-</u>	<u>-</u>	<u>19,618,002</u>
Total liabilities	<u>27,075,328</u>	<u>99,741</u>	<u>61,385</u>	<u>27,236,454</u>
<b>NET POSITION</b>				
Net investment in capital assets	48,659,194	670,542	369,591	49,699,327
Restricted for capital projects	15,244,250	-	-	15,244,250
Restricted for debt service	215,898	-	-	215,898
Unrestricted	1,270,707	632,560	(19,382)	1,883,885
Total net position	<u>\$ 65,390,049</u>	<u>\$ 1,303,102</u>	<u>\$ 350,209</u>	<u>\$ 67,043,360</u>

The accompanying notes are an integral part of these financial statements.

**CITY OF MONROE, GEORGIA**  
**STATEMENT OF REVENUES, EXPENSES, AND**  
**CHANGES IN NET POSITION**  
**PROPRIETARY FUNDS**  
**FOR THE YEAR ENDED DECEMBER 31, 2014**

	Utilities Fund	Solid Waste Fund	Non-major GUTA Fund	Totals
<b>OPERATING REVENUES</b>				
Charges for sales and services	\$ 35,424,676	\$ 4,207,418	\$ 36,965	\$ 39,669,059
Total operating revenues	35,424,676	4,207,418	36,965	39,669,059
<b>OPERATING EXPENSES</b>				
Cost of sales and services	16,978,478	2,103,372	-	19,081,850
General operating expenses	10,363,569	1,404,310	46,130	11,814,009
Depreciation	2,325,618	97,202	8,035	2,430,855
Total operating expenses	29,667,665	3,604,884	54,165	33,326,714
Operating income (loss)	5,757,011	602,534	(17,200)	6,342,345
<b>NON-OPERATING REVENUES (EXPENSES)</b>				
Interest income	43,644	-	-	43,644
Interest and fiscal charges	(866,392)	-	-	(866,392)
Total non-operating revenue (expenses)	(822,748)	-	-	(822,748)
Income (loss) before capital contributions and transfers	4,934,263	602,534	(17,200)	5,519,597
Capital contributions	489,720	-	-	489,720
Transfers in	5,151	-	-	5,151
Transfers out	(1,658,781)	(213,371)	-	(1,872,152)
	(1,163,910)	(213,371)	-	(1,377,281)
Change in net position	3,770,353	389,163	(17,200)	4,142,316
<b>Net position, beginning of year</b>	61,619,696	913,939	367,409	62,901,044
<b>Net position, end of year</b>	<u>\$ 65,390,049</u>	<u>\$ 1,303,102</u>	<u>\$ 350,209</u>	<u>\$ 67,043,360</u>

The accompanying notes are an integral part of these financial statements.

## CITY OF MONROE, GEORGIA

**STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2014**

	Utilities Fund	Solid Waste Fund	Non-major GUTA Fund	Totals
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Receipts from customers and users	\$ 35,502,433	\$ 4,247,139	\$ 36,965	\$ 39,786,537
Payments to suppliers	(20,778,785)	(2,582,084)	(190)	(23,361,059)
Payments to employees	(5,985,339)	(990,914)	-	(6,976,253)
Net cash provided by operating activities	<u>8,738,309</u>	<u>674,141</u>	<u>36,775</u>	<u>9,449,225</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES</b>				
Transfers out to other funds	(1,658,781)	(213,371)	-	(1,872,152)
Transfers in from other funds	5,151	-	-	5,151
Repayment of advances from other funds	-	(435,078)	-	(435,078)
Net cash used in non-capital financing activities	<u>(1,653,630)</u>	<u>(648,449)</u>	<u>-</u>	<u>(2,302,079)</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>				
Purchase of capital assets	(2,975,406)	(25,692)	-	(3,001,098)
Proceeds from long-term borrowings	1,331,274	-	-	1,331,274
Principal payments on bonds	(1,690,900)	-	-	(1,690,900)
Interest paid	(850,777)	-	-	(850,777)
Cash capital contributions	536,126	-	-	536,126
Net cash used in capital and related financing activities	<u>(3,649,683)</u>	<u>(25,692)</u>	<u>-</u>	<u>(3,675,375)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest received	43,644	-	-	43,644
Purchase of investments	(1,996,548)	-	-	(1,996,548)
Net cash used in investing activities	<u>(1,952,904)</u>	<u>-</u>	<u>-</u>	<u>(1,952,904)</u>
Net increase in cash and cash equivalents	1,482,092	-	36,775	1,518,867
Cash and cash equivalents, beginning of year	9,688,345	4,949	5,228	9,698,522
Cash and cash equivalents, end of year	<u>\$ 11,170,437</u>	<u>\$ 4,949</u>	<u>\$ 42,003</u>	<u>\$ 11,217,389</u>
<b>Classified as:</b>				
Cash and cash equivalents	\$ 2,149,970	\$ 4,949	\$ 42,003	\$ 2,196,922
Restricted cash and cash equivalents	9,020,467	-	-	9,020,467
	<u>\$ 11,170,437</u>	<u>\$ 4,949</u>	<u>\$ 42,003</u>	<u>\$ 11,217,389</u>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES</b>				
Operating income (loss)	\$ 5,757,011	\$ 602,534	\$ (17,200)	\$ 6,342,345
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:				
Depreciation expense	2,325,618	97,202	8,035	2,430,855
Change in assets and liabilities:				
Decrease in accounts receivable	282,180	39,721	-	321,901
Increase in due from other funds	(39,515)	(108,052)	-	(147,567)
(Increase) decrease in prepaid items	(3,357)	3,341	-	(16)
Decrease in inventories	23,507	-	-	23,507
Decrease in accounts payable	(573,580)	-	-	(573,580)
Decrease in accrued liabilities	(22,436)	-	-	(22,436)
Decrease in customer deposits	(164,908)	-	-	(164,908)
Increase (decrease) in compensated absences payable	(9,550)	9,704	-	154
Increase in due to other funds	1,163,339	29,691	45,940	1,238,970
Net cash provided by operating activities	<u>\$ 8,738,309</u>	<u>\$ 674,141</u>	<u>\$ 36,775</u>	<u>\$ 9,449,225</u>

The accompanying notes are an integral part of these financial statements.

## NOTES TO FINANCIAL STATEMENTS

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**CITY OF MONROE, GEORGIA**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2014**

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the City of Monroe, Georgia (the "City") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

**A. Reporting Entity**

Incorporated in 1821, under the laws of the State of Georgia, the City of Monroe is governed by a nine member Mayor/Council form of government. The mayor is elected to a four-year term, and council members are elected to staggered four-year terms. The Mayor serves as the Chief Executive Officer and the other eight council members serve on a part-time basis. The Mayor is assisted by a city administrator to handle the daily operations of the City.

The City's major operations include public safety, fire protection, public works maintenance, utility services and general administrative services. In addition, the City exercises sufficient control over other governmental authorities that are included as part of the City's reporting entity.

The accompanying financial statements present the City and its component units, entities for which the City is considered to be financially accountable and can impose its will. The discretely presented component units are reported in separate columns in the government-wide financial statements to emphasize that they are legally separate from the City.

The Downtown Development Authority was activated by resolution in 1985 to promote and further develop trade, commerce, industry and employment opportunities within the City of Monroe, Georgia. It operates under an eight member board appointed by the City, one of which is a member of the City Council. The City has the ability to impose its will on the Authority. The Authority does not issue separate financial statements and is included as a discretely presented component unit in the City's financial report.

The Monroe Area Convention and Visitors Bureau Authority was activated by resolution in 2008 to promote and further develop trade and tourism opportunities within the City of Monroe, Georgia. It operates under an eight member board appointed by the City, one of which is a member of the City Council. The City has the ability to impose its will on the Convention and Visitors Bureau. The Convention and Visitors Bureau does not issue separate financial statements and is included as a discretely presented component unit in the City's financial report.



## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from the legally separate component units for which the primary government is financially accountable. The statement of net position will include non-current assets and non-current liabilities. In addition, the government-wide statement of activities reflects depreciation expense on the City's capital assets.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not considered program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes received up to sixty days after year end, sales taxes, franchise taxes, licenses, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the City.

In accordance with GASB Statement No. 33, "Accounting and Financial Reporting for Non-exchange Transactions," the corresponding assets (receivables) in non-exchange transactions are recognized in the period in which the underlying exchange occurs, when an enforceable legal claim has arisen, when all eligibility requirements have been met, or when resources are received, depending on the revenue source.

The City reports the following major governmental fund:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The City reports the following major proprietary funds:

The **Utilities Fund** accounts for the operation and maintenance of the City's water and sewer, gas, electric, and cable utility services.

The **Solid Waste Fund** accounts for the operation and maintenance of the City's transfer station and solid waste disposal.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements with the exception of interfund services provided and used.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges for goods and services provided. Operating expenses of the enterprise funds include the cost of these goods and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

#### D. Budgets

Annual appropriated budgets are adopted for all governmental funds, with the exception of capital projects funds for which project length budgets are adopted. Budgets are adopted on a modified accrual basis, which is consistent with generally accepted accounting principles for governmental funds. All appropriations lapse at fiscal year end. Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation, is used in the City's general fund. Encumbrances outstanding at year end are reported as committed or assigned fund balance since they do not constitute expenditures or liabilities. There were no outstanding encumbrances at December 31, 2014.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Deposits and Investments

Georgia statutes authorize the City to invest in the following: (1) obligations of Georgia or any other state; (2) obligations of the United States; (3) obligations fully insured or guaranteed by the United States government or one of its agencies; (4) obligations of any corporation of the United States government; (5) prime bankers' acceptances; (6) the State of Georgia local government investment pool; (7) repurchase agreements; and (8) obligations of any other political subdivisions of the State of Georgia. Any investment or deposit in excess of the federal depository insured amounts must be collateralized by an equivalent amount of state or U.S. obligations. For purposes of the statement of cash flows, all highly liquid investments with an original maturity of less than 90 days are considered to be cash equivalents. Investments are reported at fair value as determined by quoted market prices.

#### F. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year as well as all other outstanding balances between funds is reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, represent long-term borrowing arrangements with established repayment schedules, and are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

#### G. Inventories

The costs of governmental fund type inventories (which are not significant to the City) are recorded as expenditures when purchased rather than when consumed (purchase method). Inventories of the proprietary funds are valued at cost using the first-in/first-out (FIFO) method.

#### H. Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2014, are recorded as prepaid items in both government-wide and fund financial statements.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### I. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. The City capitalizes intangible assets with an initial, individual cost of more than \$100,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The City has elected to capitalize all general infrastructure assets regardless of the acquisition date and has used the estimated historical cost to value these assets.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Capital assets of the City are depreciated using the straight line method over the following estimated useful lives:

<b>Asset Class</b>	<b>Estimated Useful Life</b>
Infrastructure	15-50
Buildings and improvements	20-50
Vehicles	5
Furniture and fixtures	10
Machinery and equipment	5-15

#### J. Restricted Assets

Certain proceeds of enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants. The "revenue bond current debt service" account is used to segregate resources accumulated for debt service payments over the next twelve months.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### K. Deferred Outflows / Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense / expenditure) until then. The City only has one item that qualifies for reporting in this category. It is the deferred charge on refunding reported in the government-wide and proprietary fund statements of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt.

In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has two types of items that qualify for reporting in this category. The governmental funds balance sheet reports unavailable revenues from property taxes and other sources as these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available under the modified accrual basis of accounting.

#### L. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for non-vesting accumulated rights to receive sick pay benefits since the City does not have a policy to pay any amounts when employees separate from service with the City. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

#### M. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the term of the bonds using the effective interest method. Bonds payable are reported net of the applicable discount or premium. Issuance costs are expensed in the period in which they are incurred.

Item # 2

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### M. Long-Term Obligations (Continued)

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### N. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net position.”

**Fund Balance** – Generally, fund balance represents the difference between the assets and liabilities and deferred inflows of resources under the current financial resources management focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in those funds can be spent. Fund balances are classified as follows:

*Nonspendable* – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

*Restricted* – Fund balances are reported as restricted when they include amounts that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.

*Committed* – Fund balances are reported as committed when they include amounts that can be used only for the specific purposes determined by a formal action (passage of a resolution) of the City Council. Furthermore, a resolution of the City Council is also required to rescind the commitment of fund balance.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### N. Fund Equity (Continued)

*Assigned* – Fund balances are reported as assigned when they include amounts intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. The resolution passed by the City Council which adopted the City's fund balance policy has delegated the Finance Director the authority to assign amounts to be used for specific purposes.

*Unassigned* – Fund balances are reported as unassigned as the residual classification for the City's general fund and includes all spendable amounts not contained in the other classifications.

The City has established a minimum fund balance policy in the General Fund for working capital purposes to eliminate cash flow issues, cover the cost of expenditures caused by unforeseen emergencies, cover shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. The City will maintain the equivalent of approximately two (2) months of operating and debt service expenditures, including transfers to other funds, which amounts to approximately 17% of budgeted General Fund expenditures.

**Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the City's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the City's policy to use fund balance in the following order: (1) Committed, (2) Assigned, (3) Unassigned.

**Net Position** – Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources in reporting which utilizes the economic resources measurement focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the City has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

The City applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.



## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### O. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures/expenses during the period. Actual results could differ from those estimates.

### NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS

#### A. Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-wide Statement of Net Position

The governmental fund balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation explains that “long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.” The details of this \$4,906,119 difference are as follows:

Bonds payable	\$ (3,795,000)
Bond premium	(58,240)
Deferred charges on refunding	109,134
Accrued interest payable	(43,350)
Capital leases payable	(518,861)
Compensated absences	<u>(599,802)</u>
Net adjustment to reduce <i>fund balance- total governmental funds</i> to arrive at <i>net position - governmental activities</i>	<u><u>\$ (4,906,119)</u></u>

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

#### B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their useful lives and reported as depreciation expense.” The details of this \$312,453 difference are as follows:

Capital outlay	\$ 1,096,870
Depreciation expense	(1,409,323)
Net adjustment to decrease <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	\$ (312,453)

Another element of that reconciliation explains that “The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has an effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.” The details of this \$838,524 difference are as follows:

Principal repayment of bonds	\$ 585,000
Principal repayment of capital leases	253,524
Net adjustment to increase <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	\$ 838,524

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

#### B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities (Continued)

The final element of that reconciliation explains that “Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.” The details of this \$42,611 difference are as follows:

Compensated absences	\$ (49,341)
Accrued interest	7,313
Amortization of deferred charges on refunding	(22,976)
Amortization of bond premiums	22,393
Net adjustment to decrease <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	\$ (42,611)

### NOTE 3. LEGAL COMPLIANCE – BUDGETS

#### A. Budgets and Budgetary Accounting

The City of Monroe, Georgia employs the following procedures in establishing its annual budget:

1. Prior to January 1, the City Administrator submits to the Mayor and City Council a proposed operating budget for the fiscal year commencing on January 1. The operating budget includes proposed expenditures and the means for financing them.
2. The City Council holds a public hearing on the budget, giving notice thereof at least ten days in advance by publication in the official organ of the City of Monroe, Georgia.
3. The budget is then revised and adopted or amended by the City Council at a subsequent regular meeting in the year to which it applies and within forty-five days following January 1.
4. The adopted budget may be revised during the year only by formal action of the City Council in a regular meeting and no increase shall be made therein without provision also being made for financing same, for anything above the legal level of budgetary control, which is the department level. However, transfers within a department may be made within any fund without council approval. The final budget amounts shown in these financial statements reflect amendments approved by the City Council.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 4. DEPOSITS AND INVESTMENTS

Total deposits and investments as of December 31, 2014 are summarized as follows:

Amounts as presented on the entity wide statement of net position:

Cash and cash equivalents	\$ 6,873,756
Restricted cash and cash equivalents	9,020,467
Restricted investments	6,439,681
Total	\$ 22,333,904
Cash deposited with financial institutions	\$ 17,366,055
Investments in the Municipal Competitive Trust	4,967,849
	\$ 22,333,904

**Credit risk.** State statutes and City policy authorize the City to invest in obligations of the State of Georgia or other states; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers' acceptances; the local government investment pool established by state law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. The City's investments in the Municipal Competitive Trust were not rated.

At December 31, 2014, the City had the following investments:

Investment	Maturities	Fair Value
Municipal Competitive Trust - Short-term	91.63 days	\$ 3,520,557
Municipal Competitive Trust - Intermediate	5.07 years	1,447,292
Certificate of deposit	6 months	1,471,832
Total		\$ 6,439,681

**Interest rate risk:** The City does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 4. DEPOSITS AND INVESTMENTS (CONTINUED)

**Custodial credit risk:** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes and City policy require all deposits and investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities. As of December 31, 2014, the City and its component units are insured or collateralized as defined by GASB pronouncements and State of Georgia statutes.

### NOTE 5. RECEIVABLES

Property taxes are levied on property values assessed as of January 1. The City bills and collects its own property taxes. The taxes are levied by October 20 based on the assessed value of property as listed on the previous January 1 and are due on December 20 of each year.

The billings are considered past due on December 21, at which time the applicable property is subject to lien and penalties and interest are assessed.

Property taxes are recorded as receivables and deferred inflows of resources in the General Fund when assessed and revenues are recognized when available.

Receivables at December 31, 2014, for the City's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>Utilities</u>	<u>Solid Waste</u>	<u>Nonmajor Governmental Funds</u>
Receivables:				
Taxes	\$ 317,081	\$ -	\$ -	\$ 2,239
Accounts	49,359	4,156,509	331,279	-
Due from other governments	223,818	11,381	-	251,990
Less allowance for uncollectible	-	116,496	-	-
Net total receivable	<u>\$ 590,258</u>	<u>\$ 4,051,394</u>	<u>\$ 331,279</u>	<u>\$ 254,229</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. CAPITAL ASSETS

Capital asset activity for the fiscal year ended December 31, 2014 is as follows:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
<b>Governmental activities:</b>					
Capital assets, not being depreciated:					
Land	\$ 3,691,554	\$ -	\$ -	\$ -	\$ 3,691,554
Construction in progress	235,412	438,591	-	-	674,003
Total	<u>3,926,966</u>	<u>438,591</u>	<u>-</u>	<u>-</u>	<u>4,365,557</u>
Capital assets, being depreciated:					
Infrastructure	23,747,947	265,313	-	-	24,013,260
Buildings and improvements	11,746,852	-	-	-	11,746,852
Equipment, furniture & vehicles	5,044,266	658,276	(219,655)	-	5,482,887
Total	<u>40,539,065</u>	<u>923,589</u>	<u>(219,655)</u>	<u>-</u>	<u>41,242,999</u>
Less accumulated depreciation for:					
Infrastructure	(16,120,067)	(618,624)	-	-	(16,738,691)
Buildings and improvements	(4,248,696)	(423,747)	-	-	(4,672,443)
Equipment, furniture & vehicles	(4,054,813)	(366,952)	218,997	-	(4,202,768)
Total	<u>(24,423,576)</u>	<u>(1,409,323)</u>	<u>218,997</u>	<u>-</u>	<u>(25,613,902)</u>
Total capital assets, being depreciated, net	<u>16,115,489</u>	<u>(485,734)</u>	<u>(658)</u>	<u>-</u>	<u>15,629,097</u>
Governmental activities capital assets, net	<u>\$ 20,042,455</u>	<u>\$ (47,143)</u>	<u>\$ (658)</u>	<u>\$ -</u>	<u>\$ 19,994,654</u>
<b>Business-type activities:</b>					
Capital assets, not being depreciated:					
Land	\$ 2,109,443	\$ -	\$ -	\$ -	\$ 2,109,443
Construction in progress	7,548,493	2,712,683	-	(5,454,822)	4,806,354
Total	<u>9,657,936</u>	<u>2,712,683</u>	<u>-</u>	<u>(5,454,822)</u>	<u>6,915,797</u>
Capital assets, being depreciated:					
Infrastructure	53,645,831	-	-	5,350,543	58,996,374
Buildings and improvements	31,683,728	-	-	-	31,683,728
Equipment, furniture & vehicles	18,743,889	288,415	(58,388)	104,279	19,078,195
Total	<u>104,073,448</u>	<u>288,415</u>	<u>(58,388)</u>	<u>5,454,822</u>	<u>109,758,297</u>
Less accumulated depreciation for:					
Infrastructure	(18,199,572)	(1,030,806)	-	-	(19,230,378)
Buildings and improvements	(12,189,528)	(795,084)	-	-	(12,984,612)
Equipment, furniture & vehicles	(13,490,945)	(604,965)	58,388	-	(14,037,522)
Total	<u>(43,880,045)</u>	<u>(2,430,855)</u>	<u>58,388</u>	<u>-</u>	<u>(46,252,512)</u>
Total capital assets, being depreciated, net	<u>60,193,403</u>	<u>(2,142,440)</u>	<u>-</u>	<u>5,454,822</u>	<u>63,505,785</u>
Business-type activities capital assets, net	<u>\$ 69,851,339</u>	<u>\$ 570,243</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 70,421,582</u>

Item # 2

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to functions/programs of the City as follows:

Governmental activities:		
General government	\$	132,846
Public safety		263,741
Public works		990,562
Culture and recreation		22,174
		2,409,323
Total depreciation expense - governmental activities	\$	1,409,323
Business-type activities:		
Utilities	\$	2,325,618
Solid waste		97,202
GUTA		8,035
		2,430,855
Total depreciation expense - business-type activities	\$	2,430,855

### NOTE 7. LONG-TERM DEBT

Long-term liability activity for the year ended December 31, 2014 was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<b>Governmental activities:</b>					
General obligation bonds	\$ 4,380,000	\$ -	\$ (585,000)	\$ 3,795,000	\$ 645,000
Original issue premium	80,633	-	(22,393)	58,240	-
Bonds payable, net	4,460,633	-	(607,393)	3,853,240	645,000
Capital leases	772,385	-	(253,524)	518,861	257,096
Compensated absences	550,461	505,171	(455,830)	599,802	496,689
Governmental activity Long-term liabilities	\$ 5,783,479	\$ 505,171	\$ (1,316,747)	\$ 4,971,903	\$ 1,398,785
<b>Business-type activities:</b>					
Revenue bonds payable	\$ 18,970,900	\$ -	\$ (1,690,900)	\$ 17,280,000	\$ 1,635,000
Original issue premium	307,231	-	(41,314)	265,917	-
Bonds payable, net	19,278,131	-	(1,732,214)	17,545,917	1,635,000
Note payable	2,431,888	1,275,197	-	3,707,085	-
Compensated absences	353,770	528,274	(528,120)	353,924	353,924
Business-type activity Long-term liabilities	\$ 22,063,789	\$ 1,803,471	\$ (2,260,334)	\$ 21,606,926	\$ 1,988,924

For governmental funds, compensated absences are liquidated by the General Fund. The City estimates the current portion of compensated absences based on historical trends of usage by employees.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

**General Obligation Bonds.** In October 2006, the City issued General Obligation Refunding Bonds (Series 2006) to provide funds to advance refund \$4,270,000 in aggregate principal amount of the City's Series 2000 General Obligation Bonds. These bonds were issued for an original amount of \$4,430,000 bearing interest from 3.625% to 5.00% per annum payable semi-annually on April 1 and October 1 and maturing in 2019.

The debt service to maturity on the general obligation bonds is as follows:

Year Ending December 31,	<b>Series 2006</b>		
	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2015	\$ 645,000	\$ 173,400	\$ 818,400
2016	700,000	141,150	841,150
2017	760,000	106,150	866,150
2018	815,000	75,750	890,750
2019	875,000	35,000	910,000
Total	<u>\$ 3,795,000</u>	<u>\$ 531,450</u>	<u>\$ 4,326,450</u>

**Revenue Bonds.** The City issued the following revenue bonds in order to finance construction and system extension:

In July 2003, the City issued the Combined Utility Revenue Bonds (Series 2003) in the original amount of \$13,275,000 bearing interest at an average rate of 3.06% payable each June 1 and December 1 beginning 2003 until 2018. The debt service to maturity is as follows:

Year Ending December 31,	<b>Series 2003</b>		
	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2015	\$ 575,000	89,600	\$ 664,600
2016	600,000	66,600	666,600
2017	625,000	42,500	667,500
2018	440,000	17,600	457,600
Total	<u>\$ 2,240,000</u>	<u>\$ 216,300</u>	<u>\$ 2,456,300</u>



## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

In October 2006, the City issued the Combined Utility Revenue Refunding Bonds (Series 2006) to advance refund \$14,720,000 in aggregate principal amount of the Series 2001 Revenue Bonds. These bonds were issued for an original amount of \$15,040,000 bearing interest from 4.00% to 5.00% payable each June 1 and December 1 and maturing in 2025.

The debt service to maturity on the Series 2006 revenue refunding bonds are as follows:

Year Ending December 31,	Series 2006		Total
	Principal	Interest	
2015	\$ 1,060,000	\$ 707,163	\$ 1,767,163
2016	1,115,000	654,163	1,769,163
2017	1,170,000	598,413	1,768,413
2018	1,230,000	539,913	1,769,913
2019	1,290,000	478,413	1,768,413
2020-2024	7,475,000	1,372,512	8,847,512
2025	1,700,000	70,126	1,770,126
Total	\$ 15,040,000	\$ 4,420,703	\$ 19,460,703

As part of the refundings mentioned above, the City has defeased certain outstanding general obligation and revenue bonds by placing the proceeds of new bonds in an irrevocable trust to provide for future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements. On December 31, 2014, the outstanding amount of bonds considered defeased is as follows:

Series 2000 General Obligation Bonds	\$ 3,705,000
Series 2001 Revenue Bonds, Refunded by Series 2006	14,720,000

**Capital Leases.** In August 2013, the City entered into a lease agreement as lessee with a financial institution to finance the acquisition of a fire truck in the amount of \$332,472. As the ownership of the fire truck transfers to the City at the conclusion of the lease it is considered a capital lease for financial reporting purposes. The lease bears interest at 2.11% and annual payments in the amount of \$115,182 began in June 2014 and conclude in June 2016.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 7. LONG-TERM DEBT (CONTINUED)

**Capital Leases (continued).** In October 2013, the City entered into a lease agreement as lessee with a financial institution to finance the acquisition of several vehicles for the City's police department in the amount of \$439,913. As the ownership of each vehicle transfers to the City at the conclusion of the lease it is considered a capital lease for financial reporting purposes. The lease bears interest at 1.63% and annual payments in the amount of \$151,444 began in October 2014 and conclude in October 2016.

The City's total debt service requirements to maturity on its capital leases are as follows:

	<b>Governmental Activities</b>
Year Ending December 31,	
2015	\$ 266,626
2016	266,626
Total minimum lease payments	533,252
Less amount representing interest	14,391
Present value of future minimum lease payments	\$ 518,861

The original cost of the City's assets under capital lease arrangements at December 31, 2014 is \$826,442 and there has been \$103,519 of accumulated depreciation as of year-end.

**Notes Payable.** The City has incurred debt to the Georgia Environmental Finance Authority (GEFA) for construction of various water and sewer system improvement projects. As of December 31, 2014, the City's note, which has an outstanding principal balance of \$2,478,550, is still in the construction phase. The repayment terms for this note will be determined upon completion of the projects and receipt of the final draw on the note. Interest accrues at 3.89%.

In August 2013 the City executed a Water Conservation Loan with GEFA that will allow the City to borrow up to \$2,000,000 to replace approximately 7,000 water meters with new automated meter reading technology. As of December 31, 2014, the City's note, which has an outstanding principal balance of \$1,228,535, is still in the construction phase. As with the City's other note payable to GEFA, repayment terms will be determined upon completion of the projects and receipt of the final draw on the note. Interest accrues at 0.50%. As of December 31, 2014, the City is awaiting reimbursement from GEFA on draws totaling \$11,381.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 8. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of December 31, 2014 is as follows:

Due to/from other funds:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Utilities Fund	\$ 1,309,885
General Fund	Solid Waste Fund	29,507
General Fund	GUTA Fund	12,922
Solid Waste Fund	General Fund	119,305
Solid Waste Fund	Utilities Fund	262,989
Utility Fund	Solid Waste Fund	2,141
Utility Fund	General Fund	484
Utility Fund	GUTA Fund	48,463
		<u>\$ 1,785,696</u>

The outstanding balances between funds result mainly from the time lag between the dates that transactions are recorded in the accounting system, and payments between funds are made.

Interfund transfers:

<u>Transfers In</u>	<u>Transfers Out</u>	<u>Amount</u>
Nonmajor governmental funds	General Fund	\$ 787,650
Nonmajor governmental funds	Utilities Fund	31,769
		<u>\$ 819,419</u>
Utilities Fund	General Fund	<u>\$ 5,151</u>
General Fund	Utilities Fund	\$ 1,627,012
General Fund	Solid Waste Fund	213,371
		<u>\$ 1,840,383</u>

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them and (2) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 9. PENSION PLAN

#### Plan Description

The City, as authorized by the City Council, has established a defined benefit pension plan (The City of Monroe Retirement Plan) covering all full-time employees. The City's pension plan is affiliated with the Georgia Municipal Employee Benefit System (GMEBS), an agent multiple-employer pension plan administered by the Georgia Municipal Association. Contributions made by the City are commingled with contributions made by other members of GMEBS for investment purposes. The City does not own any securities on its own. Investment income from the securities is allocated on a pro rata basis. The Georgia Municipal Association issues a publicly available financial report that includes financial statements and required supplementary information for GMEBS. That report may be obtained by writing to Georgia Municipal Association, Risk Management and Employee Benefit Services, 201 Pryor Street, SW, Atlanta, Georgia 30303 or by calling (404) 688-0472.

As provided by state law, benefit provisions for participants in GMEBS are established by the respective employers. As authorized by City Council, the plan provides pension benefits and death and disability benefits for plan members and beneficiaries. All employees, excluding elected officials, who work thirty hours or more per week, are eligible to participate after one year. Benefits vest after five years of service. A City employee who retires at age 65 with five years of service is entitled to benefits of 2.0% of final average earnings in excess of covered compensation. An employee may elect early retirement at age 55 provided he has a minimum of 25 years total credited service to receive full benefits, otherwise early retirement may be elected after only 10 years of service for reduced benefits. Elected officials are entitled to \$30 for each year of service after reaching normal retirement age.

At July 1, 2014 the date of the most recent actuarial valuation, there were 320 participants consisting of the following:

Retirees and beneficiaries currently receiving benefits	72
Terminated vested participants not yet receiving benefits	51
Active employees - vested	178
Active employees - nonvested	19
Total	320

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 9. PENSION PLAN (CONTINUED)

#### Funding Policy

The Plan is subject to minimum funding standards of the Georgia Public Retirement Systems Standards law. The board of Trustees of GMEBS has adopted a recommended actuarial funding policy for the plan which meets state minimum requirements and will accumulate sufficient funds to provide the benefits under the plan. The funding policy for the plan is to contribute an amount equal to or greater than the recommended contribution described below. For 2014, the actuarially determined contribution rate was 16.73% of covered payroll. Plan members are not required to contribute to the Plan.

For 2014, the City's recommended contribution was \$1,506,697. Actual contributions totaled \$1,506,697. The recommended contribution was determined as part of the July 1, 2013 actuarial valuation using the projected unit credit actuarial cost method. Actuarial assumptions include a 7.75% rate of return on investments, projected salary increases of 3.5%, and an inflation rate assumption of 3.5%. The equivalent single amortization period, and related method, for amortizing the initial unfunded actuarial accrued liability is 13 years as a level dollar amount. The amortization period is closed for this plan year. The actuarial value of the plan assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a ten year period.

#### Employer Contributions

<u>Fiscal Year Ended December 31,</u>	<u>Annual Pension Cost (APC)</u>	<u>Actual Pension Contribution</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
2014	\$ 1,506,697	\$ 1,506,697	100.0 %	\$ -
2013	1,388,468	1,388,468	100.0	-
2012	1,223,915	1,223,915	100.0	-

## NOTES TO FINANCIAL STATEMENTS

### NOTE 9. PENSION PLAN (CONTINUED)

The following is a schedule of funding progress, using the actuarial cost method:

Actuarial Valuation Date	(a) Actuarial Value of Assets	(b) Actuarial Accrued Liability (AAL)	(b-a) Unfunded Actuarial Accrued Liability (UAAL)	(a/b) Funded Ratio	(c) Covered Payroll	[(b-a)/c] UAAL as a Percentage of Covered Payroll
7/1/14	\$ 15,137,215	\$ 20,496,231	\$ 5,359,016	73.85 %	\$ 8,319,435	64.42 %

The above schedule of funding progress serves as a surrogate for the funded status and the funding progress of the plan. The required schedule of funding progress immediately following the notes to the financial statements presents multi-year trend information about whether the actuarial value of the plan assets is increasing or decreasing over time relative to the actuarial accrued liability.

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of July 1, 2014.

### NOTE 10. JOINT VENTURE

Under Georgia law, the City, in conjunction with other cities and counties in the 12 county Northeast Georgia area, is a member of the Northeast Georgia Regional Commission (RC). Dues to the RC are assessed at the County level and are, accordingly, paid by Walton County. Membership in the RC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the RC in Georgia. The RC Board membership includes the chief elected official of each county and various municipalities of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of the RC. Separate financial statements may be obtained from the RC's administrative office at 305 Research Drive, Athens, Georgia 30605.

### NOTE 11. RELATED ORGANIZATIONS

The City's council is responsible for appointing a majority of the board members of the City of Monroe, Georgia Housing Authority. However, the City has no further accountability for the Authority.

Item # 2

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 12. RISK MANAGEMENT

The City is exposed to various risks of losses related to: torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City has joined together with other municipalities in the state as part of the Georgia Municipal Association Group Self-Insurance Workers' Compensation Fund, a public entity risk pool currently operating as a common risk management and insurance program for member local governments.

As part of this risk pool, the City is obligated to pay all contributions and assessments as prescribed by the pool, to cooperate with the pool's agents and attorneys, to follow loss reduction procedures established by the funds, and to report as promptly as possible, and in accordance with any coverage descriptions issues, all incidents which could result in the funds being required to pay any claim of loss. The City is also to allow the pool's agents and attorneys to represent the City in investigation, settlement discussions and all levels of litigation arising out of any claim made against the City within the scope of loss protection furnished by the funds.

The funds are to defend and protect the members of the funds against liability or loss as prescribed in the member government contract and in accordance with the workers' compensation law of Georgia. The funds are to pay all cost taxed against members in any legal proceeding defined by the members, all interest accruing after entry of judgment, and all expenses incurred for investigation, negotiation or defense. Settled claims have not exceeded coverage in the past three years.

The City carries commercial insurance for other risks of losses. For insured programs, there have been no significant reductions in insurance coverage. Settlement amounts have not exceeded insurance coverage in the current or prior year.

The City is self-insured for employee group health insurance. The City maintains specific stop loss coverage in the amount \$50,000 per covered individual for employee group health insurance. A liability for employee group health insurance and workers' compensation claims is recognized in the General Fund when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. The liability includes an estimate for claims that have been incurred but not reported.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 12. RISK MANAGEMENT (CONTINUED)

Changes in the balances of claims liabilities during the past two years are as follows:

<u>Fiscal Year</u>	<u>Beginning of Year Claims Liability</u>	<u>Current Year Claims and Changes in Estimates</u>	<u>Claims Paid</u>	<u>End of Year Claims Liability</u>
2014	\$ 205,939	\$ 1,412,109	\$ 1,317,487	\$ 300,561
2013	586,520	1,484,588	1,865,169	205,939

The ending claims liability is expected to be paid during 2015 and, therefore, has been classified as a current liability.

### NOTE 13. COMMITMENTS AND CONTINGENCIES

#### **Agreements with the Municipal Electric Authority of Georgia:**

The Municipal Electric Authority of Georgia (MEAG) is a public corporation and an instrumentality of the State of Georgia created to supply electricity to local government electric distribution systems. As provided by State law, MEAG establishes rates and charges so as to produce revenues sufficient to cover its costs, including debt service, but it may not operate any of its projects for profit unless any such profits inure to the benefit of the public.

As of December 31, 2014, the City is an electric utility participant in MEAG and obligated to purchase all of its bulk power supply requirements from MEAG for a period not to exceed 50 years. The City has agreed to purchase all of its future power and energy requirements in excess of that received by the City through the Southeastern Power Administration at prices intended to cover the operating costs of the systems and to retire any debt incurred by MEAG. In the event that revenues are insufficient to cover all costs and retire the outstanding debt, each participating City has guaranteed a portion of the unpaid debt based on its individual entitlement shares of the output and services of generating units acquired or constructed by MEAG. In addition, in the event of discontinued service to a participant in default, the City would be obligated to purchase additional power subject to contractual limitations. Payments to MEAG are made monthly based on KWH usage. The total payments under these contracts amounted to \$11,171,860 in 2014.

At December 31, 2014, the outstanding debt of MEAG was approximately \$5.8 billion. The City's guarantee varies by individual projects undertaken by MEAG and as of December 31, 2014 totals approximately \$93.5 million.



## NOTES TO FINANCIAL STATEMENTS

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### NOTE 13. COMMITMENTS AND CONTINGENCIES (CONTINUED)

#### **Agreements with the Municipal Gas Authority of Georgia:**

The City has also entered into a contract for wholesale natural gas purchases with the Municipal Gas Authority of Georgia (MGAG) that requires the City to purchase all of its natural gas from MGAG. The gas supply contract with MGAG authorizes MGAG to establish rates and charges so as to produce revenues sufficient to cover its operating costs and retire its bonds issued to acquire long-term gas supplies for sale to its members, including the City. In the event that revenues are insufficient to cover all costs and retire the bonds issued by MGAG, the City is obligated to pay its "obligation share" of the costs of the gas supply and related services MGAG provides to the City, which costs includes amounts equal to principal and interest on MGAG's bonds. These obligations, which extend through the year 2016, are general obligations of the City to which the City's full faith, credit and taxing powers are pledged. The City's obligation to MGAG for gas supply costs are based on MGAG's costs to provide such supply, including bonds issued to purchase long-term rights to bulk supply. Payments to MGAG are made monthly based on actual usage. The total payments under these contracts amounted to \$2,309,282 in 2014.

At December 31, 2014, the outstanding debt of MGAG was approximately \$400.6 million. The City's guarantee varies by individual projects undertaken by MGAG and totals approximately \$4.6 million at December 31, 2014.

#### **Grant Contingencies:**

The City has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to the disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, management of the City believes such disallowances, if any, will not be significant.

#### **Contractual Commitments:**

As of December 31, 2014, the City has contractual commitments on uncompleted contracts of \$1,802,070 primarily for infrastructure improvements to its highways and streets as well as to its utilities system.

### NOTE 14. HOTEL/MOTEL LODGING TAX

The City imposes a 5% hotel/motel tax on lodging facilities within the City. Revenues were \$29,129 for the year ended December 31, 2014. Of this amount, 86%, or \$25,000, was expended for the promotion of tourism.

## **REQUIRED SUPPLEMENTARY INFORMATION**

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**CITY OF MONROE, GEORGIA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**RETIREMENT PLAN**  
**SCHEDULE OF FUNDING PROGRESS**

Actuarial Valuation Date	(a) Actuarial Value of Assets	(b) Actuarial Accrued Liability (AAL)	(b-a) Unfunded Actuarial Liability (UAAL)	(a/b) Funded Ratio	(c) Covered Payroll	[(b-a)/c] UAAL as a Percentage of Covered Payroll
7/1/14	\$ 15,137,215	\$ 20,496,231	\$ 5,359,016	73.9%	\$ 8,319,435	64.4%
7/1/13	13,509,020	19,396,025	5,887,005	69.6%	8,850,160	66.5%
7/1/12	12,304,838	17,527,784	5,222,946	70.2%	9,065,652	57.6%
7/1/11	11,107,981	15,777,671	4,669,690	70.4%	8,355,692	55.9%
7/1/10	9,998,559	14,442,984	4,444,425	69.2%	8,470,865	52.5%
10/1/09	9,044,142	14,120,044	5,075,902	64.1%	8,507,450	59.7%

Note: See assumptions used for the Schedule of Funding Progress in Note 9 to the financial statements.



**COMBINING AND INDIVIDUAL FUND STATEMENTS AND  
SCHEDULE**

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**CITY OF MONROE, GEORGIA**  
**NONMAJOR GOVERNMENTAL FUNDS**

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**SPECIAL REVENUE FUNDS**

Special revenue funds are used to account for specific revenues that are restricted or committed to expenditures for specified purposes.

**Forfeited Drug Fund** – This fund is used to account for the City’s share of monies that have been forfeited through the court system that are restricted for law enforcement purposes.

**Hotel/Motel Tax Fund** – This fund is used to account for hotel/motel taxes collected that are restricted for promotion of trade and tourism in the City.

**DEBT SERVICE FUND**

Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Debt Service Fund** – This fund is used to account for the accumulation of resources for, and payment of, principal and interest on the City’s general obligation bonds.

**CAPITAL PROJECTS FUNDS**

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

**GO Bond Fund** – This fund is used to account for various improvement and construction projects financed by the City’s general obligation bonds.

**Capital Projects Fund** – This fund is used to account for the receipts and disbursements of grant money used to fund various capital outlay projects of the City.

**SPLOST Fund** – This fund is used to account for the one percent Special Purpose Local Option Tax (SPLOST) funds collected by Walton County and disbursed to the City. The funds are used for specific capital projects as approved by voter referendum.



**CITY OF MONROE, GEORGIA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**DECEMBER 31, 2014**

<b>ASSETS</b>	<b>Special Revenue Funds</b>		
	<b>Forfeited Drug Fund</b>	<b>Hotel/Motel Tax Fund</b>	<b>Debt Service Fund</b>
Cash and cash equivalents	\$ 68,018	\$ 14,582	\$ 116
Taxes receivable	-	2,239	-
Due from other governments	-	-	-
Total assets	<u>\$ 68,018</u>	<u>\$ 16,821</u>	<u>\$ 116</u>
<b>LIABILITIES AND FUND BALANCES</b>			
<b>LIABILITIES</b>			
Accounts payable	\$ 22,340	\$ -	\$ -
Due to component unit	-	4,182	-
Total liabilities	<u>22,340</u>	<u>4,182</u>	<u>-</u>
<b>FUND BALANCES</b>			
Restricted:			
Law enforcement	45,678	-	-
Debt service	-	-	116
Capital projects	-	-	-
Tourism	-	12,639	-
Total fund balances	<u>45,678</u>	<u>12,639</u>	<u>116</u>
Total liabilities and fund balances	<u>\$ 68,018</u>	<u>\$ 16,821</u>	<u>\$ 116</u>

<b>Capital Projects Funds</b>			<b>Total</b>
<b>GO Bond Fund</b>	<b>Capital Projects Fund</b>	<b>SPLOST Fund</b>	<b>Nonmajor Governmental Funds</b>
\$ 128,589	\$ 2,740	\$ 1,639,714	\$ 1,853,759
-	-	-	2,239
-	-	251,990	251,990
<u>\$ 128,589</u>	<u>\$ 2,740</u>	<u>\$ 1,891,704</u>	<u>\$ 2,107,988</u>
\$ -	\$ -	\$ 126,117	\$ 148,457
-	-	-	4,182
-	-	126,117	152,639
-	-	-	45,678
-	-	-	116
128,589	2,740	1,765,587	1,896,916
-	-	-	12,639
<u>128,589</u>	<u>2,740</u>	<u>1,765,587</u>	<u>1,955,349</u>
<u>\$ 128,589</u>	<u>\$ 2,740</u>	<u>\$ 1,891,704</u>	<u>\$ 2,107,988</u>

Item # 2

## CITY OF MONROE, GEORGIA

### COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2014

	<b>Special Revenue Funds</b>		
	<b>Forfeited</b>	<b>Hotel/Motel Tax Fund</b>	<b>Debt Service Fund</b>
	<b>Drug Fund</b>		
<b>REVENUES</b>			
Taxes	\$ -	\$ 29,129	\$ -
Intergovernmental	-	-	-
Fines and forfeitures	80,123	-	-
Total revenues	<u>80,123</u>	<u>29,129</u>	<u>-</u>
<b>EXPENDITURES</b>			
Current			
Public safety	60,896	-	-
Public works	-	-	-
Housing and development	-	25,000	-
Capital outlay	-	-	-
Debt service			
Principal retirements	-	-	585,000
Interest	-	-	202,650
Total expenditures	<u>60,896</u>	<u>25,000</u>	<u>787,650</u>
Excess (deficiency) of revenues over expenditures	<u>19,227</u>	<u>4,129</u>	<u>(787,650)</u>
<b>OTHER FINANCING SOURCES</b>			
Transfers in	-	-	787,650
Total other financing sources	<u>-</u>	<u>-</u>	<u>787,650</u>
Net change in fund balances	19,227	4,129	-
<b>FUND BALANCES, beginning of year</b>	<u>26,451</u>	<u>8,510</u>	<u>116</u>
<b>FUND BALANCES, end of year</b>	<u>\$ 45,678</u>	<u>\$ 12,639</u>	<u>\$ 116</u>

<b>Capital Projects Funds</b>			<b>Total</b>
<b>GO Bond Fund</b>	<b>Capital Projects Fund</b>	<b>SPLOST Fund</b>	<b>Nonmajor Governmental Funds</b>
\$ -	\$ -	\$ -	\$ 29,129
-	-	1,763,705	1,763,705
-	-	-	80,123
-	-	1,763,705	1,872,957
-	-	-	60,896
-	-	413,232	413,232
-	-	-	25,000
-	-	1,035,642	1,035,642
-	-	253,524	838,524
-	-	13,075	215,725
-	-	1,715,473	2,589,019
-	-	48,232	(716,062)
-	-	31,769	819,419
-	-	31,769	819,419
-	-	80,001	103,357
128,589	2,740	1,685,586	1,851,992
<u>\$ 128,589</u>	<u>\$ 2,740</u>	<u>\$ 1,765,587</u>	<u>\$ 1,955,349</u>

Item # 2

**CITY OF MONROE, GEORGIA**  
**FORFEITED DRUG FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Fines & forfeitures	\$ 58,000	\$ 63,000	\$ 80,123	\$ 17,123
Total revenues	<u>58,000</u>	<u>63,000</u>	<u>80,123</u>	<u>17,123</u>
<b>EXPENDITURES</b>				
Public safety	<u>58,000</u>	<u>63,000</u>	<u>60,896</u>	<u>2,104</u>
Net change in fund balances	-	-	19,227	19,227
<b>FUND BALANCES, beginning of year</b>	<u>26,451</u>	<u>26,451</u>	<u>26,451</u>	<u>-</u>
<b>FUND BALANCES, end of year</b>	<u><u>\$ 26,451</u></u>	<u><u>\$ 26,451</u></u>	<u><u>\$ 45,678</u></u>	<u><u>\$ 19,227</u></u>

**CITY OF MONROE, GEORGIA**  
**HOTEL/MOTEL TAX FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Taxes	\$ 25,000	\$ 25,000	\$ 29,129	\$ 4,129
<b>EXPENDITURES</b>				
Housing and development	25,000	25,000	25,000	-
Net change in fund balances	-	-	4,129	4,129
<b>FUND BALANCES, beginning of year</b>	<u>8,510</u>	<u>8,510</u>	<u>8,510</u>	<u>-</u>
<b>FUND BALANCES, end of year</b>	<u><u>\$ 8,510</u></u>	<u><u>\$ 8,510</u></u>	<u><u>\$ 12,639</u></u>	<u><u>\$ 4,129</u></u>

**CITY OF MONROE, GEORGIA**  
**DEBT SERVICE FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED DECEMBER 31, 2014**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>EXPENDITURES</b>				
Debt service				
Principal retirements	\$ 585,000	\$ 585,000	\$ 585,000	\$ -
Interest	202,650	202,650	202,650	-
Total expenditures	<u>787,650</u>	<u>787,650</u>	<u>787,650</u>	<u>-</u>
Deficiency of revenues over expenditures	<u>(787,650)</u>	<u>(787,650)</u>	<u>(787,650)</u>	<u>-</u>
<b>OTHER FINANCING SOURCES</b>				
Transfers in	787,650	787,650	787,650	-
Total other financing sources	<u>787,650</u>	<u>787,650</u>	<u>787,650</u>	<u>-</u>
Net change in fund balances	-	-	-	-
<b>FUND BALANCES, beginning of year</b>	<u>116</u>	<u>116</u>	<u>116</u>	<u>-</u>
<b>FUND BALANCES, end of year</b>	<u><u>\$ 116</u></u>	<u><u>\$ 116</u></u>	<u><u>\$ 116</u></u>	<u><u>\$ -</u></u>

## CITY OF MONROE, GEORGIA

### SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE LOCAL OPTION SALES TAX FOR THE YEAR ENDED DECEMBER 31, 2014

<u>Project</u>	<u>Original and Current Estimated Cost</u>	<u>Prior Year</u>	<u>Current Year</u>	<u>Total</u>
<b>SPLOST - 2007 SERIES</b>				
Transportation, drainage and sidewalks	\$ 9,136,000	\$ 7,374,051	\$ -	\$ 7,374,051
Public safety	2,500,000	-	-	-
Solid waste	1,500,000	-	-	-
Water & sewer	4,060,000	-	-	-
Airport	1,500,000	-	-	-
Electric, CATV & Fiber	1,500,000	-	-	-
	<u>\$ 20,196,000</u>	<u>\$ 7,374,051</u>	<u>\$ -</u>	<u>\$ 7,374,051</u>
<b>SPLOST - 2013 SERIES</b>				
Transportation, drainage and sidewalks	\$ 5,900,000	\$ 145,750	\$ 572,329	\$ 718,079
Public safety improvements	1,200,000	236,066	857,264	1,093,330
Solid waste improvements	2,100,000	124,920	-	124,920
	<u>\$ 9,200,000</u>	<u>\$ 506,736</u>	<u>1,429,593</u>	<u>\$ 1,936,329</u>
Total 2007 and 2013 SPLOST			1,429,593	
Expenditures funded by intergovernmental revenues and transfers in			<u>285,880</u>	
Total SPLOST Fund expenditures for year ended December 31, 2014			<u>\$ 1,715,473</u>	





## COMPONENT UNITS

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## CITY OF MONROE, GEORGIA

### STATEMENT OF CASH FLOWS COMPONENT UNIT - DOWNTOWN DEVELOPMENT AUTHORITY FOR THE YEAR ENDED DECEMBER 31, 2014

---

#### CASH FLOWS FROM OPERATING ACTIVITIES

Receipts from customers	\$ 17,950
Payments to suppliers	<u>(79,001)</u>
Net cash used in operating activities	<u>(61,051)</u>

#### CASH FLOWS FROM NON-CAPITAL

##### FINANCING ACTIVITIES

Tax receipts	15,000
Grant receipts	4,613
Other nonoperating income	<u>34,341</u>
Net cash provided by non-capital financing activities	<u>53,954</u>

#### CASH FLOWS FROM INVESTING ACTIVITIES

Interest received	<u>76</u>
Net cash provided by investing activities	<u>76</u>

Net decrease in cash (7,021)

Cash, beginning of year 68,393

Cash, end of year \$ 61,372

#### RECONCILIATION OF OPERATING LOSS TO NET

##### CASH USED IN OPERATING ACTIVITIES

Operating loss	\$ (63,256)
Adjustments to reconcile operating loss to net cash used in operating activities:	
Change in assets and liabilities:	
Increase in accounts payable	<u>2,205</u>
Net cash used in operating activities	<u>\$ (61,051)</u>

**CITY OF MONROE, GEORGIA**

**BALANCE SHEET  
COMPONENT UNIT - CONVENTION & VISITORS BUREAU  
DECEMBER 31, 2014**

---

<b>ASSETS</b>	
Cash	\$ 5,923
Due from primary government	<u>4,182</u>
Total assets	<u><u>\$ 10,105</u></u>
<b>LIABILITIES AND FUND BALANCE</b>	
<b>LIABILITIES</b>	
Accounts payable	<u>\$ 4,000</u>
Total liabilities	<u>4,000</u>
<b>FUND BALANCE</b>	
Restricted - tourism	<u>6,105</u>
Total liabilities and fund balance	<u><u>\$ 10,105</u></u>

**CITY OF MONROE, GEORGIA**

**STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCE  
COMPONENT UNIT - CONVENTION & VISITORS BUREAU  
FOR THE YEAR ENDED DECEMBER 31, 2014**

---

<b>REVENUES</b>		
Taxes		\$ 25,000
		<u>25,000</u>
Total revenues		<u>25,000</u>
<b>EXPENDITURES</b>		
Tourism		<u>22,582</u>
Total expenditures		<u>22,582</u>
Net change in fund balance		<u>2,418</u>
<b>FUND BALANCE, beginning of year</b>		<u>3,687</u>
<b>FUND BALANCE, end of year</b>		<u><u>\$ 6,105</u></u>



# STATISTICAL SECTION

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## STATISTICAL SECTION

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This part of the City of Monroe’s comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City’s overall financial health.

	<u>Page</u>
<b>Financial Trends</b> .....	<b>62</b>
<b>These schedules contain trend information to help the reader understand how the City’s financial performance and well-being have changed over time.</b>	
<b>Revenue Capacity</b> .....	<b>69</b>
<b>These schedules contain information to help the reader assess the City’s most significant local revenue sources, property taxes and utility charges.</b>	
<b>Debt Capacity</b> .....	<b>83</b>
<b>These schedules present information to help the reader assess the affordability of the City’s current levels of outstanding debt and the City’s ability to issue additional debt in the future.</b>	
<b>Demographic and Economic Information</b> .....	<b>88</b>
<b>These schedules offer demographic and economic indicators to help the reader understand the environment within which the City’s financial activities take place.</b>	
<b>Operating Information</b> .....	<b>91</b>
<b>These schedules contain service and infrastructure data to help the reader understand how the information in the City’s financial report relates to the services the City provides and the activities it performs.</b>	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.



## CITY OF MONROE, GEORGIA

NET POSITION BY COMPONENT  
LAST TEN YEARS  
(accrual basis of accounting)

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>Governmental activities</b>										
Net investment in capital assets	\$ 15,731,687	\$ 15,194,056	\$ 16,120,259	\$ 16,815,773	\$ 17,638,965	\$ 18,072,719	\$ 18,777,190	\$ 18,830,133	\$ 17,937,677	\$ 3,271,486
Restricted for law enforcement	45,678	26,451	14,005	21,615	40,435	38,796	44,239	44,756	31,437	42,395
Restricted for debt service	86,421	68,524	80,597	148,229	93,945	190,629	180,283	163,098	157,092	673
Restricted for capital projects	2,009,916	1,487,470	239,688	134,638	134,619	134,394	163,852	440,587	926,939	1,281,593
Restricted for tourism	12,639	8,510	-	-	-	-	-	-	-	-
Unrestricted	2,382,343	2,193,503	1,304,317	744,013	1,464,994	1,638,318	1,785,632	2,406,009	2,197,425	7,364,348
<b>Total governmental activities net position</b>	<b>\$ 20,268,684</b>	<b>\$ 18,978,514</b>	<b>\$ 17,758,866</b>	<b>\$ 17,864,288</b>	<b>\$ 19,372,958</b>	<b>\$ 20,074,856</b>	<b>\$ 20,951,196</b>	<b>\$ 21,884,583</b>	<b>\$ 21,250,570</b>	<b>\$ 11,960,495</b>
<b>Business-type activities</b>										
Net investment in capital assets	\$ 49,699,327	\$ 48,731,409	\$ 48,358,364	\$ 48,016,934	\$ 46,398,368	\$ 45,584,606	\$ 48,383,571	\$ 48,532,376	\$ 47,035,378	\$ 46,638,687
Restricted for debt service	215,898	215,898	221,200	274,045	316,073	309,721	230,896	235,771	231,506	245,156
Restricted for capital projects	15,244,250	12,615,279	11,666,917	9,800,800	9,523,530	7,782,254	4,359,447	4,483,876	3,239,488	3,575,686
Unrestricted	1,883,885	1,338,458	106,205	2,594,956	2,821,904	3,463,071	1,706,696	1,816,385	1,890,394	391,690
<b>Total business-type activities net position</b>	<b>\$ 67,043,360</b>	<b>\$ 62,901,044</b>	<b>\$ 60,352,686</b>	<b>\$ 60,686,735</b>	<b>\$ 59,059,875</b>	<b>\$ 57,139,652</b>	<b>\$ 54,680,610</b>	<b>\$ 55,068,408</b>	<b>\$ 52,396,766</b>	<b>\$ 50,851,219</b>
<b>Primary government</b>										
Net investment in capital assets	\$ 65,431,014	\$ 63,925,465	\$ 64,478,623	\$ 64,832,707	\$ 64,037,333	\$ 63,657,325	\$ 67,160,761	\$ 67,362,509	\$ 57,515,398	\$ 49,910,173
Restricted for law enforcement	45,678	26,451	14,005	21,615	40,435	38,796	44,239	44,756	31,437	42,395
Restricted for debt service	302,319	284,422	301,797	422,274	410,018	500,350	411,179	398,869	388,598	245,829
Restricted for capital projects	17,254,166	14,102,749	11,906,605	9,800,800	9,523,530	7,782,254	4,359,447	4,483,876	3,239,488	3,575,686
Restricted for tourism	12,639	8,510	-	-	-	-	-	-	-	-
Unrestricted	4,266,228	3,531,961	1,410,522	3,338,969	4,286,898	5,101,389	3,492,328	4,222,394	4,087,819	7,756,038
<b>Total primary government net position</b>	<b>\$ 87,312,044</b>	<b>\$ 81,879,558</b>	<b>\$ 78,111,552</b>	<b>\$ 78,416,365</b>	<b>\$ 78,298,214</b>	<b>\$ 77,080,114</b>	<b>\$ 75,467,954</b>	<b>\$ 76,512,404</b>	<b>\$ 65,262,740</b>	<b>\$ 61,530,121</b>

## CITY OF MONROE, GEORGIA

CHANGES IN NET POSITION  
LAST TEN YEARS  
(accrual basis of accounting)

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>Expenses</b>										
Governmental activities:										
General government	\$ 1,355,733	\$ 1,386,060	\$ 1,424,993	\$ 1,417,361	\$ 1,472,876	\$ 1,455,946	\$ 1,256,230	\$ 1,201,330	\$ 1,694,194	\$ 1,268,756
Judicial	97,474	91,707	96,201	103,077	123,640	104,591	86,259	76,621	101,795	66,903
Public safety	5,327,544	4,953,432	5,315,309	5,246,043	5,299,486	4,996,201	5,149,446	4,905,576	4,584,679	4,089,578
Public works	2,876,346	2,900,831	3,828,463	3,677,625	3,480,863	3,843,201	3,903,485	2,981,950	2,179,824	1,432,099
Health and welfare	13,571	12,010	15,638	11,555	16,530	14,904	8,756	18,514	9,674	11,918
Culture and recreation	389,091	418,912	485,611	441,207	428,110	379,755	364,677	366,993	328,177	322,390
Housing and development	541,373	483,185	568,750	518,594	491,352	456,953	546,277	474,499	345,994	239,393
Interest on long-term debt	208,995	222,051	245,921	266,783	284,722	300,072	313,270	324,998	340,523	365,053
Total governmental activities expenses	<u>10,810,127</u>	<u>10,468,188</u>	<u>11,980,886</u>	<u>11,682,245</u>	<u>11,597,579</u>	<u>11,551,623</u>	<u>11,628,400</u>	<u>10,350,481</u>	<u>9,584,860</u>	<u>7,796,090</u>
Business-type activities:										
Utilities	30,534,057	29,840,533	30,418,076	29,575,971	28,520,470	28,256,164	30,977,046	29,386,045	30,529,266	30,061,743
Solid Waste	3,604,884	4,189,968	4,334,093	4,554,533	4,819,518	4,371,576	3,600,554	3,329,996	3,489,003	2,863,895
GUTA	54,165	45,617	48,989	41,179	53,699	-	-	-	-	-
Total business-type activities expenses	<u>34,193,106</u>	<u>34,076,118</u>	<u>34,801,158</u>	<u>34,171,683</u>	<u>33,393,687</u>	<u>32,627,740</u>	<u>34,577,600</u>	<u>32,716,041</u>	<u>34,018,269</u>	<u>32,925,638</u>
Total primary government expenses	<u>\$ 45,003,233</u>	<u>\$ 44,544,306</u>	<u>\$ 46,782,044</u>	<u>\$ 45,853,928</u>	<u>\$ 44,991,266</u>	<u>\$ 44,179,363</u>	<u>\$ 46,206,000</u>	<u>\$ 43,066,522</u>	<u>\$ 43,603,129</u>	<u>\$ 40,721,728</u>
<b>Program Revenues</b>										
Governmental activities:										
Charges for services:										
General government	\$ 711,630	\$ 739,038	\$ 603,191	\$ 646,816	\$ 549,883	\$ 524,931	\$ 594,914	\$ 595,072	\$ 310,339	\$ 87,012
Judicial	408,191	455,532	342,480	509,174	461,730	464,820	503,899	467,927	331,732	-
Public safety	97,188	77,546	46,638	82,798	57,119	58,667	78,890	64,580	23,579	413,337
Public works	31,530	22,471	39,805	13,810	15,380	11,470	19,788	12,470	17,680	800
Health and welfare	-	-	-	-	-	-	-	-	-	16,800
Culture and recreation	12,313	12,313	2,775	1,775	1,650	875	2,000	1,065	1,225	-
Housing and development	70,504	126,510	43,724	-	-	-	-	-	-	262,033
Operating grants and contributions	74,634	73,074	377,316	187,652	334,014	125,117	108,675	107,712	86,254	-
Capital grants and contributions	2,255,155	1,880,433	1,121,183	1,006,495	1,316,349	236,642	282,814	911,483	2,874,695	-
Total governmental activities program revenues	<u>3,661,145</u>	<u>3,386,917</u>	<u>2,577,112</u>	<u>2,448,520</u>	<u>2,736,125</u>	<u>1,422,522</u>	<u>1,590,980</u>	<u>2,160,309</u>	<u>3,645,504</u>	<u>779,982</u>
Business-type activities:										
Charges for services:										
Utilities	35,424,676	33,267,174	31,737,327	31,714,571	30,822,621	30,583,031	31,443,996	31,538,917	33,310,694	33,730,259
Solid Waste	4,207,418	4,402,965	4,481,351	4,848,063	5,136,546	4,689,342	3,645,200	3,286,002	3,248,198	2,791,420
GUTA	36,965	56,992	61,133	21,555	15,460	-	-	-	-	-
Operating grants and contributions	-	-	-	-	-	-	-	-	-	36,796
Capital grants and contributions	489,720	492,841	1,066,897	1,211,082	651,018	481,350	258,931	1,481,998	716,201	4,249,412
Total business-type activities program revenues	<u>40,158,779</u>	<u>38,219,972</u>	<u>37,346,708</u>	<u>37,795,252</u>	<u>36,625,645</u>	<u>35,753,723</u>	<u>35,348,127</u>	<u>36,306,917</u>	<u>37,275,093</u>	<u>40,807,887</u>
Total primary government program revenues	<u>\$ 43,819,924</u>	<u>\$ 41,606,889</u>	<u>\$ 39,923,820</u>	<u>\$ 40,243,771</u>	<u>\$ 39,361,770</u>	<u>\$ 37,176,245</u>	<u>\$ 36,939,107</u>	<u>\$ 38,467,226</u>	<u>\$ 40,920,597</u>	<u>\$ 41,587,869</u>

(continued)

## CITY OF MONROE, GEORGIA

CHANGES IN NET POSITION (continued)  
LAST TEN YEARS  
(accrual basis of accounting)

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>Net (expense)/revenue</b>										
Governmental activities	\$ (7,148,982)	\$ (7,081,271)	\$ (9,403,774)	\$ (9,233,725)	\$ (8,861,454)	\$ (10,129,101)	\$ (10,037,420)	\$ (8,190,172)	\$ (5,939,356)	\$ (7,016,108)
Business-type activities	5,965,673	4,143,854	2,545,550	3,623,568	3,231,958	3,125,983	770,527	3,590,876	3,256,824	7,882,249
Total primary government net (expense) revenue	\$ (1,183,309)	\$ (2,937,417)	\$ (6,858,224)	\$ (5,610,157)	\$ (5,629,496)	\$ (7,003,118)	\$ (9,266,893)	\$ (4,599,296)	\$ (2,682,532)	\$ 866,141
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Property taxes	\$ 3,216,546	\$ 3,254,266	\$ 2,931,008	\$ 2,865,418	\$ 2,987,370	\$ 2,957,251	\$ 3,058,767	\$ 2,950,804	\$ 2,686,312	\$ 2,542,580
Sales taxes	2,050,222	1,944,524	2,227,932	2,141,501	2,140,642	3,714,049	3,828,681	3,892,735	2,390,642	1,780,995
Franchise taxes	263,862	281,939	220,358	240,578	241,805	224,043	197,159	252,451	263,886	255,742
Other taxes	852,020	815,235	788,216	753,374	736,234	760,134	773,845	750,143	718,778	1,057,955
Unrestricted investment earnings	-	-	-	130	1,751	5,913	26,652	60,448	108,567	71,213
Miscellaneous	164,450	276,084	205,930	229,369	347,464	255,658	138,700	112,459	101,300	10,000
Gain on sale of capital assets	25,051	101,227	6,823	-	-	7,709	24,247	21,649	23,593	-
Transfers	1,867,001	1,627,644	2,918,105	1,682,370	1,704,065	1,357,462	1,332,717	1,269,848	1,433,043	1,391,317
Total governmental activities	8,439,152	8,300,919	9,298,372	7,912,740	8,159,331	9,282,219	9,380,768	9,310,537	7,726,121	7,109,802
Business-type activities:										
Investment earnings	43,644	32,148	38,506	61,067	72,110	87,161	172,734	331,500	213,843	132,093
Gain on sale of capital assets	-	-	-	-	320,220	603,360 (7)	1,658	19,114	-	(9,264)
Transfers	(1,867,001)	(1,627,644)	(2,918,105) (10)	(1,682,370)	(1,704,065)	(1,357,462)	(1,332,717)	(1,269,848)	(1,433,043)	(1,530,464)
Total business-type activities	(1,823,357)	(1,595,496)	(2,879,599) (10)	(1,621,303)	(1,311,735)	(666,941)	(1,158,325)	(919,234)	(1,219,200)	(1,407,635)
Total primary government	\$ 6,615,795	\$ 6,705,423	\$ 6,418,773	\$ 6,291,437	\$ 6,847,596	\$ 8,615,278	\$ 8,222,443	\$ 8,391,303	\$ 6,506,921	\$ 5,702,167
<b>Change in Net Position</b>										
Governmental activities	\$ 1,290,170	\$ 1,219,648	\$ (105,402)	\$ (1,320,985)	\$ (702,123)	\$ (846,882)	\$ (656,652)	\$ 1,120,365	\$ 1,786,765	\$ 93,694
Business-type activities	4,142,316	2,548,358	(334,049) (10)	2,002,265	1,920,223	2,459,042	(387,798)	2,671,642	2,037,624	6,474,614
Total primary government	\$ 5,432,486 (12)	\$ 3,768,006 (11)	\$ (439,451)	\$ 681,280	\$ 1,218,100	\$ 1,612,160	\$ (1,044,450)	\$ 3,792,007	\$ 3,824,389	\$ 6,568,308

(1) The allocation of charges for services to the various functions was changed in 2006 to more accurately reflect the nature of the City's activities.

(2) The City received and expended several large grants in 2006 that had not been received in prior years.

(3) In 2006, the City received fewer grants and contributions related to business-type activities than in prior years.

(4) During 2007, the City eliminated the internal service funds and began accounting for revenue and expenditures in the general fund.

(5) During 2006 several large industries closed resulting in lower utility revenue and expenses.

(6) Economic conditions in 2008 caused decrease in new construction and therefore reducing revenue from tap fees and capital contributions.

(7) In 2009, the City raised water and sewer rates, lost a major wholesale water customer mid-year, sold the Oconee County Gas system factors that would lower revenues but also lower expenses.

(8) The City raised solid waste rates.

(9) 2010 was the first year for its new regional training facility.

(10) The City transferred additional funds to establish a stabilization fund coupled with an increase in expenses caused a decrease in the business type activities net position.

(11) The City eliminated several positions city wide and redesigned health insurance benefits contributing to an increase in net position which is in line with historic trends.

(12) Utilities were restructured coupled with an increase in telecommunication customer base.

## CITY OF MONROE, GEORGIA

**GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE**  
**LAST TEN YEARS**  
 (accrual basis of accounting)

Fiscal Year	Property	Sales	Franchise	Other	Total
	Tax	Tax	Tax	Tax	
2005	\$ 2,542,580	\$ 1,780,995	\$ 255,742	\$ 1,057,955	\$ 5,637,272
2006	2,686,312	2,390,642	263,886	718,778	6,059,618
2007	2,950,804	3,892,735 (1)	252,451	750,143	7,846,133
2008	3,058,767	3,828,681	197,159 (2)	773,845	7,858,452
2009	2,957,251	3,714,049	224,043	760,134	7,655,477
2010	2,987,370	2,140,642 (3)	241,805	736,234	6,106,051
2011	2,865,418	2,141,501	240,578	753,374	6,000,871
2012	2,931,008	2,227,932	220,358	788,216	6,167,514
2013	3,254,266	1,944,524	281,939	815,235	6,295,964
<b>2014</b>	<b>3,216,546</b>	<b>2,050,222</b>	<b>263,862</b>	<b>852,020</b>	<b>6,382,650</b>

(1) Sales tax increase in 2007 was due to the first year for collection of Special Purpose Local Option Sales Tax (SPLOST).

(2) Franchise tax decrease in 2008 was due to the closing of an industry where Georgia Power paid franchise tax to the city.

(3) Sales tax decrease in 2010 was due to reduction in the amount of SPLOST collected.

**CITY OF MONROE, GEORGIA**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**  
**LAST TEN YEARS**  
**(modified accrual basis of accounting)**

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>General fund</b>										
Nonspendable	\$ 93,464	\$ 524,692	\$ 565,569	\$ 541,999 (1)	\$ 487,204	\$ 360,414	\$ 614,722	\$ 610,247	\$ 661,158	\$ 756,881
Restricted	199,305	68,408	185,354	147,833	93,280	190,227	179,673	162,507	143,644	-
Assigned	5,209	2,800	275	272	3,142	-	-	-	-	-
Unassigned	2,607,515 (7)	1,907,321 (5)	969,763 (4)	498,956 (2)	802,954	1,041,342	957,494	1,156,514	1,017,728	1,614,766
<b>Total general fund</b>	<b>\$ 2,905,493</b>	<b>\$ 2,503,221</b>	<b>\$ 1,720,961</b>	<b>\$ 1,189,060</b>	<b>\$ 1,386,580</b>	<b>\$ 1,591,983</b>	<b>\$ 1,751,889</b>	<b>\$ 1,929,268</b>	<b>\$ 1,822,530</b>	<b>\$ 2,371,647</b>
<b>Nonmajor governmental funds</b>										
Nonspendable	\$ -	\$ 329,445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	1,955,349	1,522,547 (6)	148,936 (3)	156,649 (3)	153,141	156,703	64,137	745,525	824,611	1,212,319
Assigned	-	-	5,130	2,363	2,157	4,123	5,948	6,678	43,204	21,101
<b>Total nonmajor governmental funds</b>	<b>\$ 1,955,349</b>	<b>\$ 1,851,992</b>	<b>\$ 154,066</b>	<b>\$ 159,012</b>	<b>\$ 155,298</b>	<b>\$ 160,826</b>	<b>\$ 70,085</b>	<b>\$ 752,203</b>	<b>\$ 867,815</b>	<b>\$ 1,233,420</b>

- (1) The variances in nonspendable fund balance in the general fund is due to advances to the Solid Waste Fund.  
(2) The decrease in unassigned fund balance of the general fund was due to excess health insurance costs for which there were no offsetting revenues.  
(3) The decreasing restricted fund balance in nonmajor governmental funds is due to the completion of projects for which there were no offsetting revenues.  
(4) The increase in unassigned fund balance of the general fund was due to a transfer from the Capital Improvement Account in the Enterprise Fund.  
(5) The increase in unassigned fund balance of the general fund was due to a change in health insurance benefits.  
(6) The increase in restricted fund balance of the nonmajor governmental funds was due to an increase in cash in the SPLOST Fund.  
(7) The increase in unassigned fund balance of the general fund was due to the advance from solid waste, shown in non spendable prior years being repaid.



**CITY OF MONROE, GEORGIA**  
**CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS**  
**LAST TEN YEARS**  
(modified accrual basis of accounting)

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>Revenues</b>										
Taxes	\$ 6,348,447	\$ 6,325,445	\$ 6,108,042	\$ 6,281,497	\$ 6,123,772 (5)	\$ 7,699,696	\$ 7,649,019	\$ 7,718,946 (2)	\$ 6,154,877	\$ 5,331,546
Licenses and permits	138,792	196,760	111,449	180,880	133,385	115,645	172,791	179,757	303,400	208,714
Intergovernmental	2,064,479	1,953,507	1,498,499	1,182,147	1,224,363 (6)	3,07,309	252,935	716,836	2,129,920	2,090,227
Fines and forfeitures	488,314	514,691	371,711	554,003	500,670	504,874	565,637	509,974	337,512	420,414
Charges for services	690,311	710,246	595,453	497,875	451,707	437,664	456,636	446,792	38,459	112,623
Interest income	-	-	-	130	1,751	5,913	26,652	60,448	92,654	62,847
Miscellaneous	176,163	241,020	205,930	229,369	347,464	258,238	143,127	117,050	106,484	202,602
Total revenues	<u>9,906,506</u>	<u>9,941,669</u>	<u>8,891,084</u>	<u>8,925,901</u>	<u>8,783,112</u>	<u>9,329,339</u>	<u>9,266,797</u>	<u>9,749,803</u>	<u>9,163,306</u>	<u>8,428,973</u>
<b>Expenditures</b>										
General government	1,212,677	1,136,495	1,205,908	1,146,185	1,227,762	1,201,703	1,075,790	1,094,922	1,602,150	988,142
Judicial	97,474	91,707	96,201	103,077	123,640	104,591	86,259	82,684	95,732	77,198
Public safety	5,036,599	4,753,252	5,238,938	5,198,818	5,126,640	4,916,959	4,900,123	4,899,432	4,282,047	4,268,592
Public works	1,916,788	1,968,151	2,879,181	2,697,704	2,383,556	2,990,673	2,725,633 (3)	1,833,370	2,142,527	1,307,365
Health and welfare	13,571	12,010	15,638	11,555	16,530	14,904	8,756	18,514	9,674	6,880
Culture and recreation	364,867	393,915	437,876	392,804	427,526	348,115	321,178	331,981	297,433	280,813
Housing and development	561,720	483,288	569,341	513,349	490,840	454,176	544,849	500,377	330,822	246,559
Intergovernmental	-	-	-	-	138,907 (7)	-	-	-	-	-
Capital outlay	1,035,642	445,571	128,408	66,479	121,027	118,346 (4)	1,234,861 (4)	1,942,400	2,343,884	2,593,331
Debt service										
Principal retirements	838,524	525,000	470,000	410,000	355,000	310,000	270,000	230,000	200,000	125,000
Interest and fiscal charges	215,725	228,877	252,103	272,265	289,482	304,208	316,897	317,062	464,145	365,053
Total expenditures	<u>11,293,587</u>	<u>10,038,266</u>	<u>11,293,594</u>	<u>10,812,236</u>	<u>10,700,910</u>	<u>10,763,675</u>	<u>11,484,346</u>	<u>11,250,742</u>	<u>11,768,414</u>	<u>10,258,933</u>
Excess of revenues over (under) expenditures	<b>(1,387,081)</b>	<b>(96,597)</b>	<b>(2,402,510)</b>	<b>(1,886,335)</b>	<b>(1,917,798)</b>	<b>(1,434,336)</b>	<b>(2,217,549)</b>	<b>(1,500,939)</b>	<b>(2,605,108)</b>	<b>(1,829,960)</b>

Item # 2

(Continued)

**CITY OF MONROE, GEORGIA**  
**CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS (continued)**  
**LAST TEN YEARS**  
 (accrual basis of accounting)

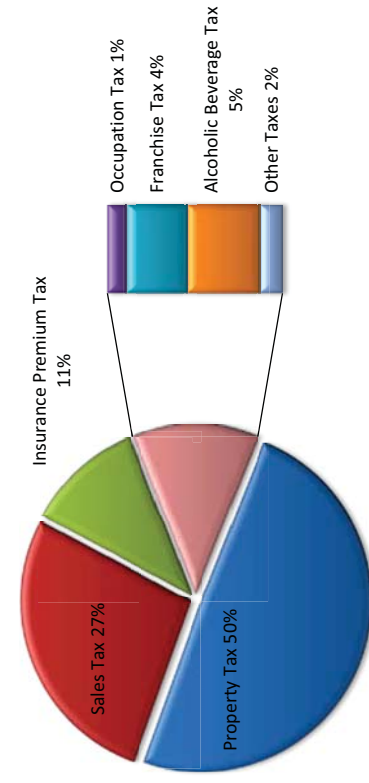
	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>Other financing sources (uses)</b>										
Issuance of long-term debt	-	-	-	-	-	-	-	-	4,430,000	(1)
Premium from issuance of debt	-	-	-	-	-	-	-	-	250,230	(1)
Payment to refunded bond escrow agent	-	-	-	-	-	-	-	-	(4,568,686)	(1)
Capital leases	-	772,385	-	-	-	-	-	-	-	-
Proceeds from sale of capital assets	25,709	176,754	11,360	10,159	2,802	7,709	25,335	51,100	55,865	17,334
Transfers in	2,659,802	2,506,264	3,640,105	2,390,995	2,458,316	2,097,121	2,187,399	2,180,769	2,372,834	2,466,036
Transfers out	(792,801)	(878,620)	(722,000)	(708,625)	(754,251)	(739,659)	(854,682)	(739,804)	(939,791)	(1,039,764)
Total other financing sources (uses)	1,892,710	2,576,783	2,929,465	1,692,529	1,706,867	1,365,171	1,358,052	1,492,065	1,600,452	1,443,606
Net change in fund balances	\$ 505,629	\$ 2,480,186	\$ 526,955	\$ (193,806)	\$ (210,931)	\$ (69,165)	\$ (859,497)	\$ (8,874)	\$ (1,004,656)	\$ (386,354)
Debt service as a percentage of noncapital expenditures	10.34%	7.89%	6.53%	6.41%	6.14%	5.92%	5.60%	5.88%	7.05%	6.39%

- (1) The City issued refunding bonds in 2006.
- (2) The increase in 2007 taxes was due to the first year for collection of Special Purpose Local Option Sales Tax (SPLOST).
- (3) This includes SPLOST funds and reflects the first full year of projects.
- (4) Due to economic conditions the City reduced capital purchases during 2008 and in 2009.
- (5) Sales tax decrease in 2010 was due to reduction in the amount of SPLOST collected.
- (6) Increase in grant funds.
- (7) Prior year payment to Walton County to supplement debt service payment on SPLOST bonds.
- (8) Additional transfer in from business type activities increased fund balance.
- (9) Due to decrease in health insurance expense, reduction of employee count along with other cost saving measures.

**CITY OF MONROE, GEORGIA**  
**GENERAL GOVERNMENTAL TAX REVENUES BY SOURCE**  
**LAST TEN YEARS**  
 (modified accrual basis of accounting)

Fiscal Year	Property Tax	Sales Tax	Occupation Tax	Insurance Premium Tax	Franchise Tax	Alcoholic Beverage Tax	Other Taxes	Total
2005	\$ 2,212,851	\$ 1,780,995	\$ 76,088	\$ 571,302	\$ 255,742	\$ 283,643	\$ 150,925	\$ 5,331,546
2006	2,735,068	2,079,950	73,450	597,725	263,886	274,328	130,470	6,154,877
2007	2,750,738	3,540,175 (1)	86,025	623,494	252,451	315,950	150,113	7,718,946
2008	2,796,952	3,466,283	81,573	638,429	197,159	325,791	142,831	7,649,019
2009	2,982,426	2,609,135 (2)	81,800	632,440	224,043	315,945	853,907 (3)	7,699,696
2010	2,925,133	1,827,746	79,725	614,059	241,805	310,500	124,802	6,123,772
2011	3,000,325	1,869,516	78,900	620,730	240,578	313,318	158,130	6,281,497
2012	2,811,677	1,904,411	76,800	659,319	220,358	323,521	111,956	6,108,042
2013	3,226,884 (4)	1,624,397 (5)	79,100	682,662	281,939	320,128	110,335	6,325,445
<b>2014</b>	<b>3,139,290</b>	<b>1,732,915</b>	<b>81,700</b>	<b>712,964</b>	<b>263,862</b>	<b>317,307</b>	<b>100,409</b>	<b>6,348,447</b>

- (1) Sales tax increase in 2007 was due to the first year for collection of Special Purpose Local Option Sales Tax (SPLOST).
- (2) Sales tax decrease in 2009 was due to a combination of Local Option Sales Tax (LOST) collections down around \$170 thousand and fewer projects funded by Special Local Option Sales Tax (SPLOST).
- (3) Other tax increase in 2009 was due to tax revenue from Walton County for by-pass project.
- (4) Property tax increase in 2013 was due to a large abated property becoming taxable.
- (5) Sales tax decrease in 2013 was due to the renegotiation of allocation from Walton County.



# CITY OF MONROE, GEORGIA

## ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS

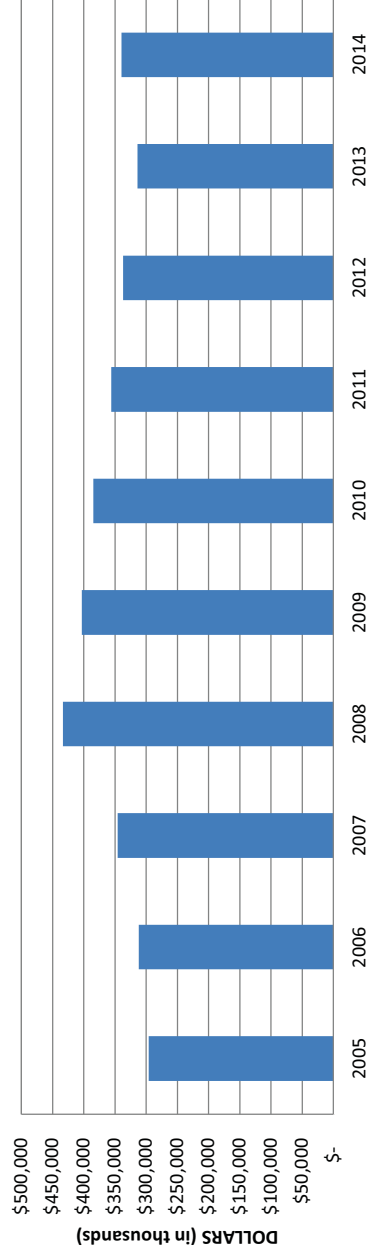
Fiscal Year	Residential Property	Commercial Property	Industrial Property	Other Property (1)	Less: Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2005	\$ 145,568,907	\$ 104,099,246	\$ 23,025,830	\$ 29,481,721	\$ 6,225,856	\$ 295,949,848	6.774	\$ 739,874,620	40%
2006	155,682,204	110,239,548	21,823,918	30,254,207	6,170,110	311,829,767	6.748	779,574,418	40%
2007	176,797,772	123,476,040	16,695,955	31,878,547	2,925,428	345,922,886	6.622	864,807,215	40%
2008	187,519,051	138,469,311	79,581,022 (2)	31,299,097	3,422,418	433,446,063	6.601	1,083,615,158	40%
2009	161,673,076	139,580,443	73,839,067	32,131,394	3,953,327	403,270,653 (3)	6.997	1,008,176,633	40%
2010	146,326,775	139,440,236	77,025,123	29,152,513	7,335,008	384,609,639 (3)	7.240	961,524,098	40%
2011	129,835,247	135,178,569	69,790,797	28,142,060	6,823,832	356,122,841 (3)	7.612	890,307,103	40%
2012	109,425,675	132,208,471	76,182,889	27,209,932	8,170,494	336,856,473 (3)	8.231	842,141,183	40%
2013	107,348,542	125,669,505	58,924,814	29,444,826	7,518,692	313,868,995 (3)	8.470	784,672,488	40%
<b>2014</b>	<b>111,572,435</b>	<b>151,640,759</b>	<b>65,604,578</b>	<b>24,586,089</b>	<b>13,654,853 (4)</b>	<b>339,749,008</b>	<b>8.353</b>	<b>849,372,520</b>	<b>40%</b>

Source: Walton County, Georgia Tax Assessors Office

Note: Property in the City is reassessed periodically. Property is assessed at 40% of the fair market value; therefore, the assessed values are equal to 40% of the estimated actual value. Tax rates are per \$1,000 of assessed value.

- (1) Other property consists of historic, agricultural, conservation use, utility, motor vehicle and mobile homes.
- (2) Increase in industrial property due to end of tax abatement period for major industry.
- (3) Decrease in digest values due to reassessments.
- (4) Increase in exempt real property due to Wal-Mart Dist failed to file for freeport exemption

**TOTAL TAXABLE ASSESSED VALUE OF PROPERTY**



## CITY OF MONROE, GEORGIA

PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS (1)  
PER \$1,000 OF ASSESSED VALUE  
LAST TEN YEARS

Fiscal Year	City of Monroe, Georgia			Overlapping Rates			Total Direct & Overlapping Rates		
	Operating Millage	Debt Service Millage	Total City Millage	County	School District				
					Operating Millage	Debt Service Millage		Total School Millage	State
2005	5.034	1.740	6.774	9.577	17.240	1.600	18.840	0.25	35.441
2006	4.870	1.878	6.748	9.585	17.240	2.700	19.940	0.25	36.523
2007	4.920	1.702	6.622	9.695	17.240	2.700	19.940	0.25	36.507
2008	5.189	1.412	6.601	9.632	17.490	2.450	19.940	0.25	36.423
2009	5.403	1.594	6.997	10.231	18.250	2.200	20.450	0.25	37.928
2010	5.512	1.728	7.240	10.542	18.600	2.200	20.800	0.25	38.832
2011	5.565	2.047	7.612	11.135	19.600	2.200	21.800	0.25	40.797
2012	6.020	2.211	8.231	11.998	19.300	3.500	22.800	0.20	43.229
2013	5.971	2.499	8.470	11.928	19.802	3.700	23.502	0.15	44.050
<b>2014</b>	<b>6.017</b>	<b>2.336</b>	<b>8.353</b>	<b>11.773</b>	<b>19.502</b>	<b>3.500</b>	<b>23.002</b>	<b>0.10</b>	<b>43.228</b>

Source: Walton County Tax Assessors Office

Note: Assessed values are established by the County Assessors on January 1 of each year at 40% of the actual value.

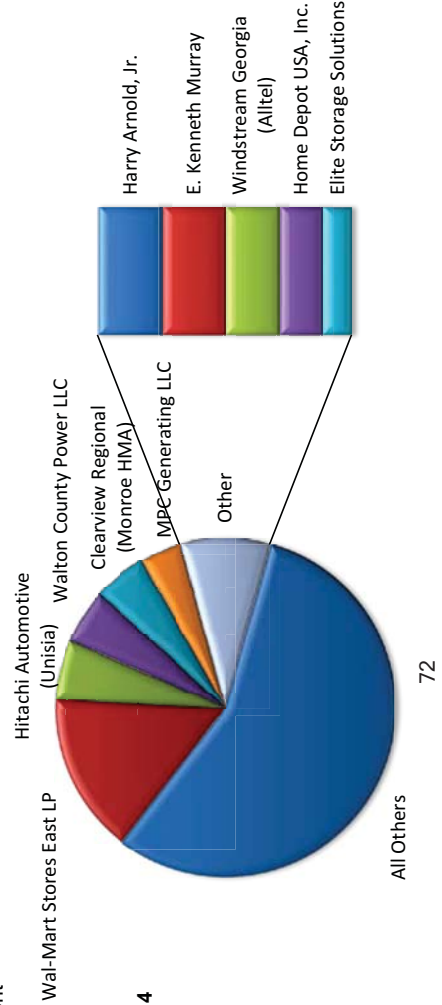
(1) Overlapping rates are those of local and county governments that apply to property owners within the City of Monroe.

# CITY OF MONROE, GEORGIA

## PRINCIPAL PROPERTY TAXPAYERS CURRENT AND NINE YEARS AGO (amounts expressed in thousands)

Taxpayer	2014			2005		
	Taxable Assessed Value	Rank	Percentage of Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Taxable Assessed Value
Wal-Mart Stores East LP	\$ 51,979	1	15.30 %	\$ 14,348	3	4.85 %
Hitachi Automotive (Unisia)	19,453	2	5.73	6,538	5	2.21
Walton County Power LLC	17,979	3	5.29	33,400	1	11.29
Clearview Regional (Monroe HMA)	16,959	4	4.99	5,862	6	1.98
MPC Generating LLC	13,634	5	4.01	26,966	2	9.11
Harry Arnold, Jr.	7,296	6	2.15			
E. Kenneth Murray	7,246	7	2.13			
Windstream Georgia (Alltel)	6,070	8	1.79	3,742	8	1.26
Home Depot USA, Inc.	4,969	9	1.46			
Elite Storage Solutions	3,331	10	0.98			
WTH II LLC						
Rowell Family						
Walton Ventures, Inc.				3,295	9	1.11
Avondale Mills				5,862	7	1.98
Oxford Industries				6,901	4	2.33
Pace Converting						
Harvie Ewing, Jr						
Totals	\$ 148,916		43.83 %	\$ 109,951		37.15 %

Source: City of Monroe Finance Department



**CITY OF MONROE, GEORGIA**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN YEARS**

Fiscal Year	Total Tax Levy	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2005	\$ 2,004,764	\$ 1,628,805	81.2 %	\$ 302,531	\$ 1,931,337	96.3 %
2006	2,104,227	1,774,313	84.3	322,399	2,096,712	99.6
2007	2,290,702	1,896,608	82.8	371,807	2,268,415	99.0
2008	2,861,177	2,384,167	83.3	454,236	2,838,402	99.2
2009	2,821,685	2,434,128	86.3	335,550	2,769,678	98.2
2010	2,784,574	2,294,092	82.4	353,395	2,647,487	95.1
2011	2,710,807	2,310,988	85.3	354,530	2,665,518	98.3
2012	2,772,666	2,429,276	87.6	280,333	2,709,609	97.7
2013	2,658,470	2,371,648	89.2	224,911	2,596,559	97.7
<b>2014</b>	<b>2,837,923</b>	<b>2,381,738</b>	<b>83.9</b>	<b>-</b>	<b>2,381,738</b>	<b>83.9</b>

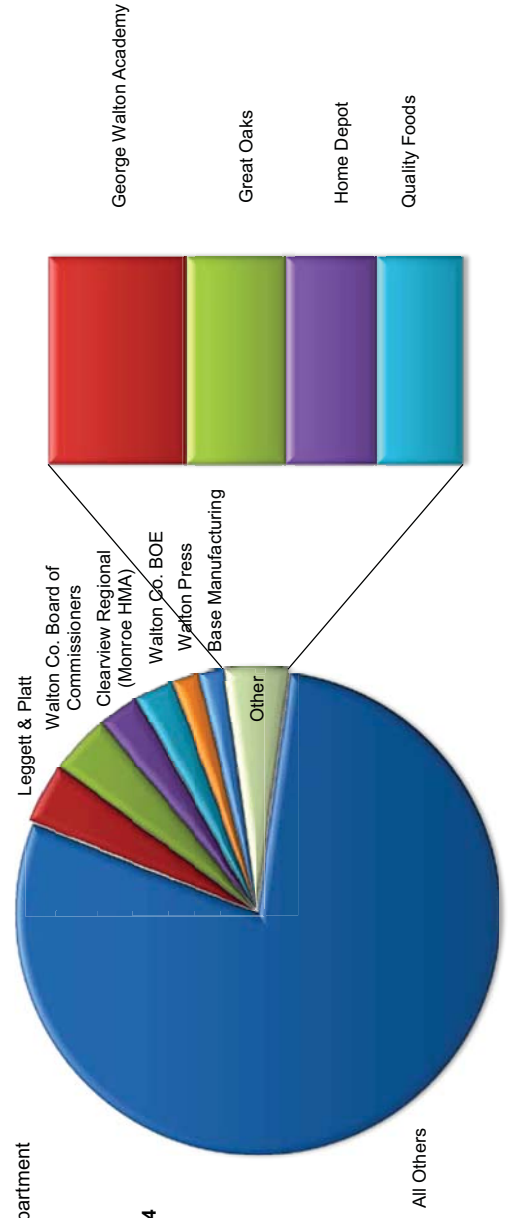
**TAX LEVY AND COLLECTIONS**



**CITY OF MONROE, GEORGIA**  
**TOP TEN ELECTRIC CUSTOMERS**  
**CURRENT AND NINE YEARS AGO**

Customer	2014			2005		
	Usage in MWh	Annual Revenue (in thousands)	Percentage of Total Revenues	Usage in MWh	Annual Revenue (in thousands)	Percentage of Total Revenues
Leggett & Platt	9,290	\$ 663	4.05 %	8,575	\$ 331	2.75 %
Walton Co. Board of Commissioners	6,125	661	4.04	5,809	643	5.35
Clearview Regional (Monroe HMA)	5,006	447	2.73	5,347	413	3.44
Walton Co. Board of Education	3,808	426	2.60	4,989	635	5.28
Walton Press	2,766	294	1.80	1,716	153	1.27
Base Manufacturing	2,542	274	1.68	1,416	157	1.31
George Walton Academy	2,157	231	1.41	2,326	243	2.02
Great Oaks	1,563	167	1.02			
Home Depot	1,496	154	0.94	1,783	137	1.14
Quality Foods	1,547	146	0.89	2,408	264	2.20
Oxford Industries						
Wal-Mart Store						
Southern Family Markets						
Bi-Lo Store						
<b>Totals</b>	<b>36,300</b>	<b>3,463</b>	<b>21.17</b>	<b>2,025</b>	<b>151</b>	<b>1.26</b>
All Others	109,064	12,895	78.83	92,836	8,891	73.98
<b>Annual Totals</b>	<b>145,364</b>	<b>\$ 16,358</b>	<b>100.00 %</b>	<b>129,230</b>	<b>\$ 12,018</b>	<b>100.00 %</b>

Source: City of Monroe Utility Department

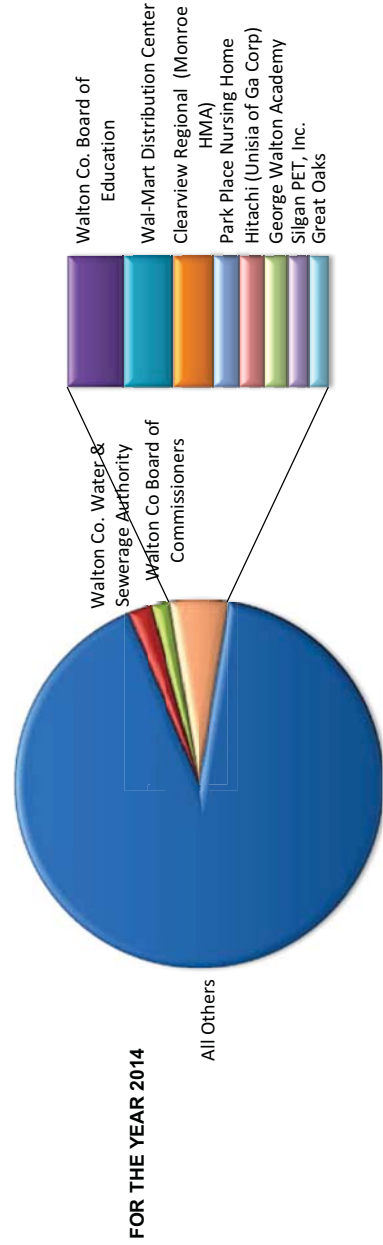




**CITY OF MONROE, GEORGIA**  
**TOP TEN WATER CUSTOMERS**  
**CURRENT AND NINE YEARS AGO**

Customer	2014			2005				
	Usage in Kgalloons	Annual Revenue (in thousands)	Rank	Percentage of Total Revenues	Usage in Kgalloons	Annual Revenue (in thousands)	Rank	Percentage of Total Revenues
Walton Co. Water & Sewerage Authority	51,419	\$ 88	1	2.09 %	654,570	\$ 963	1	26.88 %
Walton Co. Board of Commissioners	9,930	67	2	1.59	12,615	47	5	1.31
Walton Co. Board of Education	6,203	45	3	1.07	13,183	54	4	1.51
Wal-Mart Distribution Center	9,049	40	4	0.95				
Clearview Regional (Monroe HMA)	7,289	33	5	0.79	103		2	2.87
Park Place Nursing Home	3,259	21	6	0.50				
Hitachi (Unisia of Ga Corp)	3,686	20	7	0.48				
George Walton Academy	3,175	19	8	0.45	4,431	13	7	0.36
Silgan PET, Inc.	2,530	17	9	0.40	3,462	10	8	0.28
Great Oaks	3,187	16	10	0.38				
Universal Rundie					23,565	64	3	1.79
Avondale Mills (Walton-Monroe Mills)					9,650	33	6	0.92
Hulsey Concrete					1,949	6	9	0.17
Monroe Motor Inn					1,174	3	10	0.08
<b>Totals</b>	<b>99,727</b>	<b>366</b>		<b>8.70</b>	<b>759,171</b>	<b>1,296</b>		<b>36.17</b>
All Others	489,273	3,835		91.30	548,911	2,287		63.83
<b>Annual Totals</b>	<b>589,000</b>	<b>\$ 4,201</b>		<b>100.00 %</b>	<b>1,308,082</b>	<b>\$ 3,583</b>		<b>100.00 %</b>

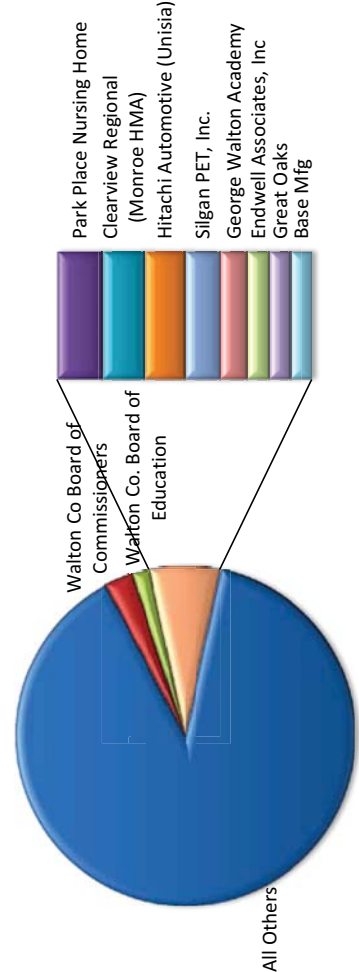
Source: City of Monroe Utility Department



# CITY OF MONROE, GEORGIA

## TOP TEN SEWER CUSTOMERS CURRENT AND NINE YEARS AGO

Customer	2014			2005		
	Usage in Kgallons	Annual Revenue (in thousands)	Percentage of Total Revenues	Usage in Kgallons	Annual Revenue (in thousands)	Percentage of Total Revenues
Walton Co. Board of Commissioners	7,749	\$ 93	2.71 %	11,764	\$ 62	2.85 %
Walton Co. Board of Education	4,368	58	1.69	12,024	71	3.26
Park Place Nursing Home	3,254	40	1.16	2,668	17	0.78
Clearview Regional (Monroe HMA)	4,519	38	1.11	34,915	185	8.49
Hitachi Automotive (Unisia)	3,686	36	1.05			
Silgan PET, Inc.	2,530	32	0.93	4,387	21	0.96
George Walton Academy	2,007	24	0.70			
Endwell Associates, Inc	2,443	20	0.58			
Great Oaks	2,153	19	0.55			
Base Mfg	1,861	19	0.55	2,209	11	0.51
Universal Rundle				25,905	130	5.97
Nephron/Walton Dialysis				2,255	11	0.51
Wal-Mart Distribution Center				2,350	12	0.55
Wal-Mart Store				2,079	10	0.46
<b>Totals</b>	<b>34,570</b>	<b>379</b>	<b>11.03</b>	<b>100,556</b>	<b>530</b>	<b>24.33</b>
All Others		3,055	88.97		1,648	75.67
<b>Annual Totals</b>	<b>\$ 3,434</b>	<b>\$ 3,434</b>	<b>100.00 %</b>	<b>\$ 2,178</b>	<b>\$ 2,178</b>	<b>100.00 %</b>



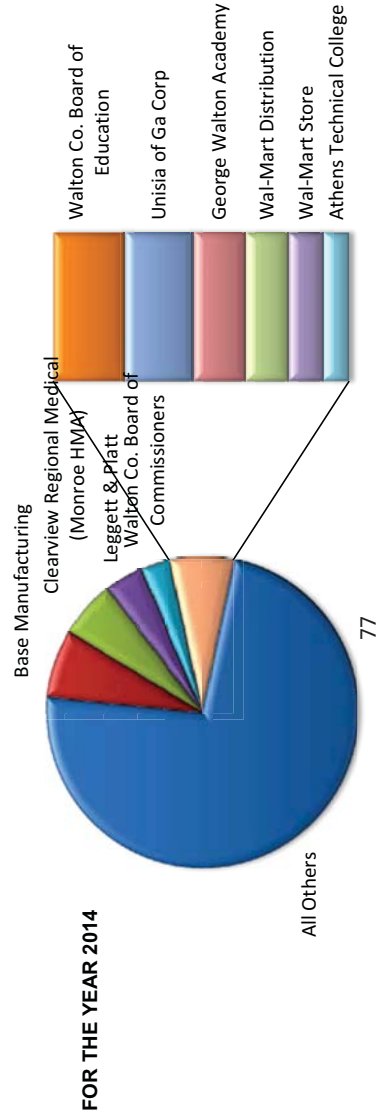
Source: City of Monroe Utility Department

# CITY OF MONROE, GEORGIA

## TOP TEN GAS CUSTOMERS CURRENT AND NINE YEARS AGO

Customer	2014				2005			
	Usage in MCF	Annual Revenue (in thousands)	Rank	Percentage of Total Revenues	Usage in MCF	Annual Revenue (in thousands)	Rank	Percentage of Total Revenues
Base Manufacturing	30,683	\$ 300	1	7.13 %	14,583	\$ 187	4	2.13 %
Clearview Regional Medical (Monroe HMA)	22,791	248	2	5.89	15,565	241	3	2.75
Leggett & Platt	15,244	171	3	4.06	5,460	72	7	0.82
Walton Co. Board of Commissioners	10,948	129	4	3.06	9,625	142	5	1.62
Walton Co. Board of Education	5,520	66	5	1.57	8,278	125	6	1.42
Unisia of Ga Corp	5,985	64	6	1.52				
George Walton Academy	4,160	49	7	1.16	3,346	49	9	0.56
Wal-Mart Distribution	3,535	40	8	0.95				
Wal-Mart Store	2,784	33	9	0.78				
Athens Technical College	2,052	24	10	0.57				
A Warrior Roofing					22,436	286	2	3.26
Apple Restaurants, Inc.								
Oconee County Schools					4,319	61	8	0.69
Silgan PET, Inc.								
Lucky B Farms					4,446	45	10	0.51
Universal Rundle					298,594	2,918	1	33.24
<b>Totals</b>	<b>103,702</b>	<b>1,124</b>		<b>26.69</b>	<b>386,652</b>	<b>4,126</b>		<b>47.00</b>
All Others	233,661	3,086		73.31	295,412	4,653		53.00
<b>Annual Totals</b>	<b>337,363</b>	<b>\$ 4,210</b>		<b>100.00 %</b>	<b>682,064</b>	<b>\$ 8,779</b>		<b>100.00 %</b>

Source: City of Monroe Utility Department

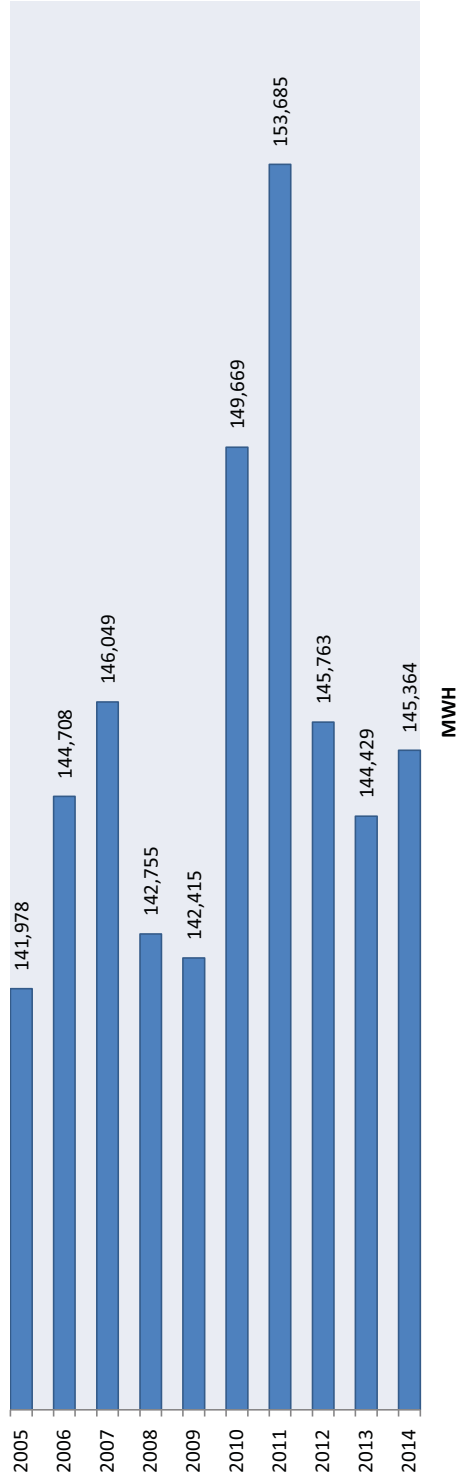


**CITY OF MONROE, GEORGIA**  
**ELECTRIC MWH SOLD BY TYPE OF CUSTOMER**  
**LAST TEN YEARS**

Type of Customer	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Residential	71,914	68,679	66,309	73,685	72,690	66,608	66,972	67,462	66,069	65,327
Commercial	64,971	67,529	73,865	80,000	76,979	75,807	75,783	78,587	78,639	76,651
Industrial	8,479	8,221	5,589 <sup>(1)</sup>	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>Total</b>	<b>145,364</b>	<b>144,429</b>	<b>145,763</b>	<b>153,685</b>	<b>149,669</b>	<b>142,415</b>	<b>142,755</b>	<b>146,049</b>	<b>144,708</b>	<b>141,978</b>

(1) Beginning in 2012, the industrial classification was added. Previously this customer was included in commercial.

Source: City of Monroe Utility Department



**CITY OF MONROE, GEORGIA**

**WATER GALLONS SOLD BY TYPE OF CUSTOMER**

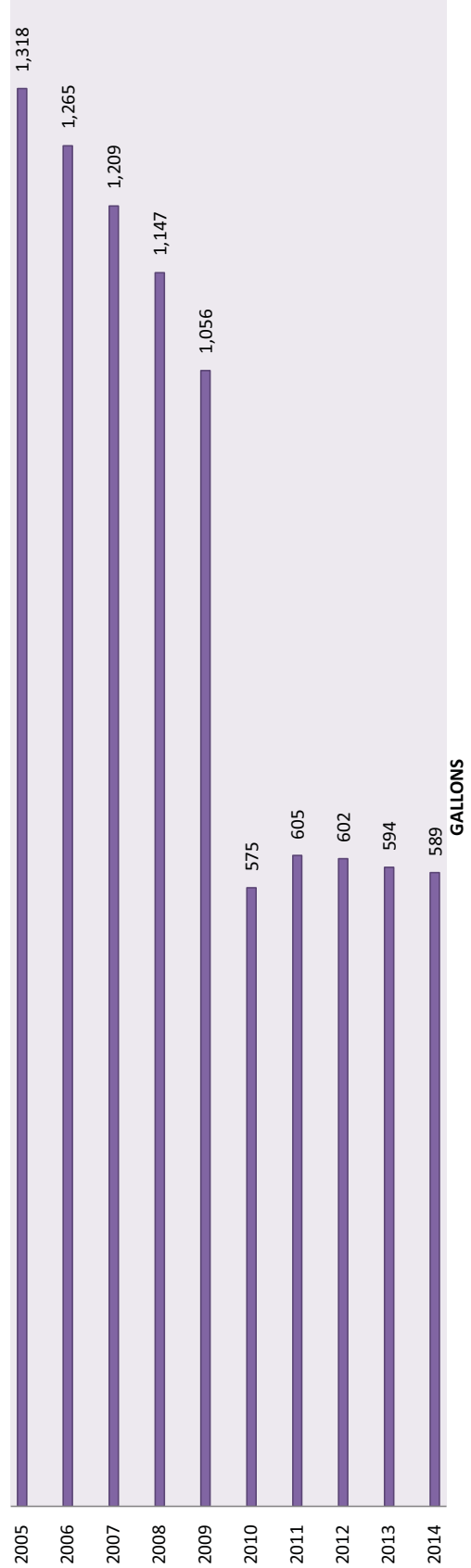
**LAST TEN YEARS**

(amounts expressed in millions)

Type of Customer	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Residential	399	406	420	424	402	412	417 (2)	473	461	439
Small Commercial & Industrial (1)	114	111	129	130	118	124	116 (2)	144	147	223
Large Commercial & Industrial (1)	25	27	37	36	29	40	43 (2)	54	73	-
Wholesale	51	50 (5)	16	15	26 (4)	480 (3)	571	538	584	656
<b>Total</b>	<b>589</b>	<b>594</b>	<b>602</b>	<b>605</b>	<b>575</b>	<b>1,056</b>	<b>1,147</b>	<b>1,209</b>	<b>1,265</b>	<b>1,318</b>

- (1) Beginning in 2006, the commercial classification was divided into Small C&L and Large C&L. Large C&L is classified as usage consistently over over one million gallons per month through a single meter.
- (2) Residential, Commercial and Industrial sold decreased in 2008 due to increased conservation measures during drought.
- (3) Wholesale sold decreased due to agreement ending late in 2009 with Walton County Water & Sewer Authority.
- (4) Walton County Water & Sewer Authority purchased a small amount of wholesale during 2010.
- (5) Walton County Water & Sewer Authority purchased a greater amount of wholesale during 2013.

Source: City of Monroe Utility Department



**CITY OF MONROE, GEORGIA**

**GAS MCF SOLD BY TYPE OF CUSTOMER  
LAST TEN YEARS**

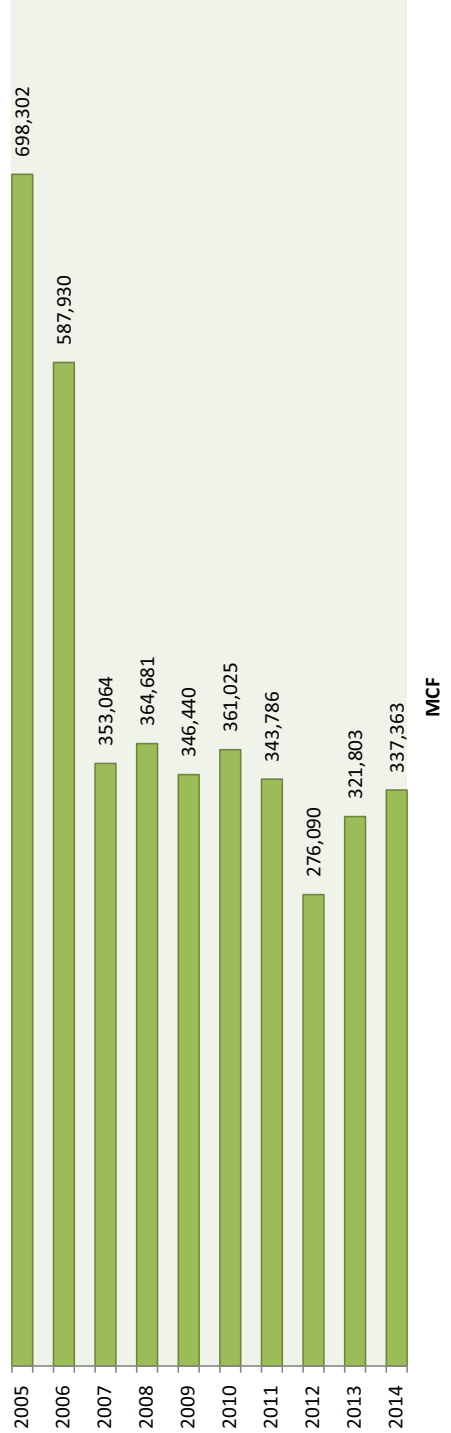
Type of Customer	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Residential	154,956	148,391	115,644 (3)	160,106	169,568	169,916	177,587	163,726	166,590 (1)	198,027
Commercial	152,196	130,356	115,164 (3)	136,208	155,223 (2)	123,767	130,154	128,151	127,735	127,668
Agriculture	3,341	3,517	3,782	2,987	1,460	3,487	1,941	3,742	6,626	8,135
Industrial	26,870	39,539	41,500 (3)	44,485	34,774 (2)	49,270	54,999	57,445 (1)	286,979 (1)	364,472
Interruptible	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>337,363</b>	<b>321,803</b>	<b>276,090</b>	<b>343,786</b>	<b>361,025</b>	<b>346,440</b>	<b>364,681</b>	<b>353,064</b>	<b>587,930</b>	<b>698,302</b>

(1) The decrease in Industrial in 2006 and 2007 is due to a large industrial customer closing its manufacturing operations. Residential usage for 2006 decreased from 2005 as a result of much milder weather conditions.

(2) Large customer switched from Industrial Rate to Commercial Rate.

(3) Decrease as a result of milder weather conditions.

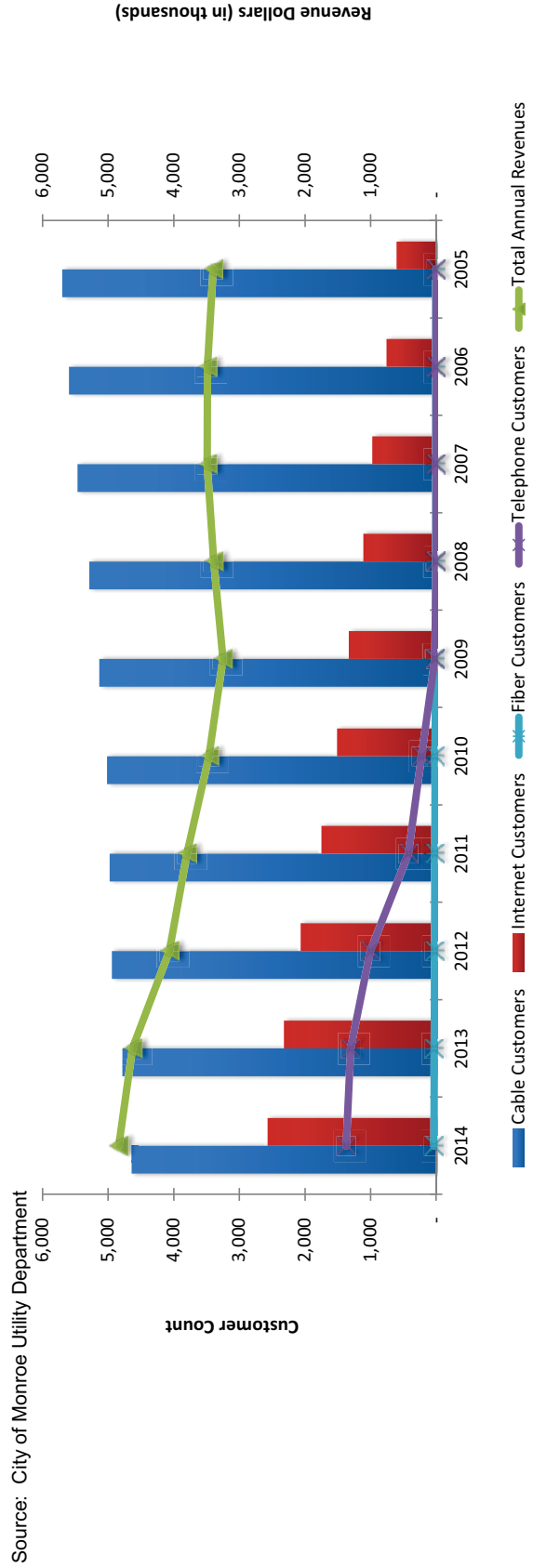
Source: City of Monroe Utility Department



## CITY OF MONROE, GEORGIA TELECOMMUNICATION SALES LAST TEN YEARS

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Standard Cable Customers	4,607	4,784	4,944	4,978	4,989	5,098	5,244	5,411	5,518	5,613
Digital Cable Customers	36	-	-	-	29	38	44	57	80	88
Internet Customers	2,570	2,321	2,066	1,749	1,511	1,332	1,110	974	751	598
Fiber Customers	39	33	29	25	20	15	11	7	6	6
Telephone Customers	1,371	1,304	1,003	424	224	20 (1)	-	-	-	-
Annual Sales (in thousands)	\$ 4,839	\$ 4,628	\$ 4,065	\$ 3,800	\$ 3,463	\$ 3,252	\$ 3,391	\$ 3,492	\$ 3,486	\$ 3,398

(1) Telephone service started in 2009 with 2010 the first full year for new customers.



## CITY OF MONROE, GEORGIA

RESIDENTIAL UTILITY RATES  
LAST TEN YEARS

Fiscal Year	Electric			Gas		Water		Sewer		
	Monthly Base Rate	First 700 KWH or less	Over 700 KWH Summer	Over 700 KWH Winter	Monthly Base Rate	Rate per CCF Summer	Monthly Base Rate	Rate per 1,000 Gallons	Monthly Base Rate	Rate per 1,000 Gallons
2005	\$ 9.00	\$ 0.0685	\$ 0.0950	\$ 0.0560	\$ 10.00	\$ 0.375	\$ 3.41	\$ 2.85 (1)	\$ 6.00	\$ 2.75
2006	9.00	0.0685	0.0950	0.0560	10.00	0.375	8.25	1.50 (2)	7.00	2.75
2007	9.00	0.0685	0.0950	0.0560	10.00	0.375	8.25	1.50 (2)	7.00	2.75
2008	9.00	0.0685	0.0950	0.0560	10.00	0.375	8.25	1.50 (2)	7.00	2.75
2009	9.00	0.0685	0.0950	0.0560	10.00	0.375	12.00 (3)	1.95 (2)	12.00 (3)	3.58
2010	9.00	0.0685	0.0950	0.0560	10.00	0.375	14.00 (4)	1.95 (2)	14.00 (4)	3.58
2011	9.00	0.0685	0.0950	0.0560	10.00	0.375	14.00	1.95 (2)	14.00	3.58
2012	10.00 (5)	0.0900 (5)	0.1280 (5)	0.0780 (5)	10.00	0.375	14.00	1.95 (2)	14.00	3.58
2013	10.00	0.0900	0.1280	0.0780	10.00	0.375	14.00	1.95 (2)	14.00	3.58
<b>2014</b>	<b>10.00</b>	<b>0.0900</b>	<b>0.1280</b>	<b>0.0780</b>	<b>12.00 (6)</b>	<b>0.375</b>	<b>15.00 (6)</b>	<b>2.07 (7)</b>	<b>15.00 (6)</b>	<b>3.58</b>

Note: Rates are plus fuel adjustment and applicable sales tax

- (1) Rates based on 0 - 10,000 gallons, residential in-city and do not include out-of-city or commercial rates.
- (2) Rates based on 0 - 3,000 gallons, residential in-city and do not include out-of-city or commercial rates.
- (3) Base rate and consumption rates increased on 01/01/2009.
- (4) Base rate increased on 01/01/2010.
- (5) Base rate and usage rates increased on 01/01/2011.
- (6) Base rate increased on 1/1/2014
- (7) Rates based on 0 - 2,000 gallons, residential in-city and do not include out-of-city or commercial rates. Rates increased 01/01/2014



## CITY OF MONROE, GEORGIA

### RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN YEARS

Fiscal Year	Governmental Activities			Business-type Activities			Total Primary Government	Percentage of Personal Income (1)	Per Capita (1)
	General Obligation Bonds	Notes Payable	Capital Leases	Utility Revenue Bonds	Notes Payable	Capital Leases			
2005	\$ 6,990,000	-	\$ -	\$ 30,675,000	597,379	\$ -	\$ 38,262,379	10.88 %	\$ 3,084
2006	6,950,000	-	-	29,595,000	513,873	-	37,058,873	9.57	2,895
2007	6,720,000	-	-	28,170,000	428,685	-	35,318,685	8.49	2,678
2008	6,450,000	-	-	26,710,000	341,780	-	33,501,780	7.81	2,504
2009	6,140,000	-	-	25,275,000	1,027,574	-	32,442,574	7.63	2,397
2010	5,785,000	-	-	23,785,000	987,931	-	30,557,931	7.15	2,309
2011	5,375,000	-	-	22,332,100	2,340,221	-	30,047,321	6.56	2,251
2012	5,008,878	-	-	21,020,428	2,354,430	-	28,383,736	5.93	2,126
2013	4,460,633	-	772,385	19,278,131	2,431,888	-	26,943,037	5.59	2,018
<b>2014</b>	<b>3,853,240</b>	-	<b>518,861</b>	<b>17,545,917</b>	<b>3,707,085</b>	-	<b>25,625,103</b>	<b>5.27</b>	<b>1,903</b>

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

(1) See the Schedule of Demographic and Economic Statistics for personal income and population data.

**CITY OF MONROE, GEORGIA**  
**RATIOS OF GENERAL BONDED DEBT OUTSTANDING**  
**LAST TEN YEARS**

Fiscal Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value of Property (1)		Per Capita (2)
				\$	%	
2005	\$ 6,990,000	\$ 673	\$ 6,989,327	0.94	%	\$ 563
2006	6,950,000	(183)	6,950,183	0.89		543
2007	6,720,000	591	6,719,409	0.78		510
2008	6,450,000	610	6,449,390	0.60		482
2009	6,140,000	402	6,139,598	0.61		454
2010	5,785,000	661	5,784,339	0.60		437
2011	5,375,000	396	5,374,604	0.60		403
2012	5,008,878	293	5,008,585	0.59		375
2013	4,460,633	116	4,460,517	0.57		334
<b>2014</b>	<b>3,853,240</b>	<b>116</b>	<b>3,853,124</b>	<b>0.45</b>		<b>286</b>

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

(1) See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

(2) Population data can be found in the Schedule of Demographic and Economic Statistics.

## CITY OF MONROE, GEORGIA

### DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT

Governmental Unit	Net General Obligation Bonded Debt Outstanding	Percentage Applicable to City of Monroe (1)	Amount Applicable to City of Monroe
Debt repaid with property taxes:			
Walton County Board of Education	\$ 56,960,000	15.50%	\$ 8,828,800
Overlapping debt	56,960,000		8,828,800
Direct:			
City of Monroe	4,372,101	100.00%	4,372,101
Total direct and overlapping debt	\$ 61,332,101		\$ 13,200,901

Source: Assessed value data used to estimate applicable percentages provided by the Walton County Tax Assessors and the Georgia Department of Revenue Property Tax Division. Debt outstanding data obtained from Walton County's financial statements.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Monroe, Georgia. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(1) The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the City's boundaries and dividing it by the county's total taxable assessed value.

**CITY OF MONROE, GEORGIA**  
**LEGAL DEBT MARGIN INFORMATION**  
**LAST TEN YEARS**  
 (amounts expressed in thousands)

	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Debt Limit	\$ 35,340	\$ 32,139	\$ 34,503	\$ 36,295	\$ 39,195	\$ 39,194	\$ 43,687	\$ 34,885	\$ 31,800	\$ 30,217
Total net debt applicable to limit	<u>3,709</u>	<u>4,461</u>	<u>4,905</u>	<u>5,375</u>	<u>5,785</u>	<u>5,785</u>	<u>6,450</u>	<u>6,720</u>	<u>6,950</u>	<u>6,989</u>
Legal debt margin	<u>\$ 31,631</u>	<u>\$ 27,678</u>	<u>\$ 29,598</u>	<u>\$ 30,920</u>	<u>\$ 33,410</u>	<u>\$ 33,409</u>	<u>\$ 37,237</u>	<u>\$ 28,165</u>	<u>\$ 24,850</u>	<u>\$ 23,228</u>
Total net debt applicable to the limit as a percentage of debt limit	10.50%	13.88%	14.22%	14.81%	14.76%	14.76%	14.76%	19.26%	21.86%	23.13%
Assessed Value	\$ 339,749									
Add back: exempt real property	<u>13,655</u>									
Total assessed value	<u>353,404</u>									
Debt limit (10% of total assessed value)	35,340									
Debt applicable to limit:										
General obligation bonds	3,795									
Less: Amount set aside for repayment of general obligation debt	<u>(86)</u>									
Total net debt applicable to limit	<u>3,709</u>									
Legal debt margin	<u>\$ 31,631</u>									

Note: Under state finance law, the City's outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

**CITY OF MONROE, GEORGIA**  
**COMBINED UTILITY REVENUE BOND COVERAGE**  
**LAST TEN YEARS**  
(amounts expressed in thousands)

Fiscal Year	Gross Revenue (1)	Operating Expenses (2)	Net Revenue Available for Debt Service	Debt Service Requirements (3)		Total	Bond Coverage Ratio
				Principal	Interest		
2005	\$ 32,869	\$ 25,792	\$ 7,077	\$ 1,375	\$ 1,339	\$ 2,714	2.61
2006	32,099	26,169	5,930	1,400	1,308	2,708	2.19
2007	30,368	25,088	5,280	1,425	1,259	2,684	1.97
2008	31,290	26,578	4,712	1,460	1,228	2,688	1.75
2009	30,602	24,254	6,348	1,435	1,170	2,605	2.44
2010	30,473	24,614	5,859	1,490	1,117	2,607	2.25
2011	31,538	25,584	5,954	1,592	1,025	2,617	2.28
2012	31,500	26,756	4,744	1,660	910	2,570	1.85
2013	33,233	26,264	6,969	1,701	873	2,574	2.71
<b>2014</b>	<b>35,357</b>	<b>27,342</b>	<b>8,015</b>	<b>1,691</b>	<b>837</b>	<b>2,528</b>	<b>3.17</b>

(1) Total revenues include interest, but not tap fees.

(2) Operating expenses do not include depreciation.

(3) Represents principal and interest for revenue bonds only.

**CITY OF MONROE, GEORGIA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN YEARS**

Fiscal Year	Population (1)	Personal Income* (in thousands)	Per Capita Personal Income (2)*	Median Age (1)	Housing Units (1)	Unemployment Rate (3)*	Wage & Salary Employment # of Jobs (2)*
2005	12,405	\$ 351,756	\$ 28,356	32	4,637	4.7	23,377
2006	12,799	387,144	30,248	32	4,637	4.6	25,173
2007	13,187	415,839	31,534	32	4,637	4.7	26,129
2008	13,381	429,022	32,062	32	4,637	6.4	25,429
2009	13,534	425,306	31,425	32	4,637	10.3	24,047
2010	13,234	427,392	32,295	33	6,006	10.2	23,660
2011	13,349	458,338	34,335	33	6,250	9.9	24,286
2012	13,349	478,962	35,880	33	6,250	8.3	23,750
2013	13,349	482,339	36,133	33	6,212	7.5	24,443
<b>2014</b>	<b>13,466</b>	<b>486,567</b>	<b>36,133</b>	<b>35</b>	<b>6,131</b>	<b>6.5</b>	<b>24,443</b>

(1) Source: U.S. Census Bureau - all numbers are estimates from the Census Bureau except for 2010.

(2) Source: Bureau of Economic Analysis

(3) Source: BLS/Georgia Stats UGA

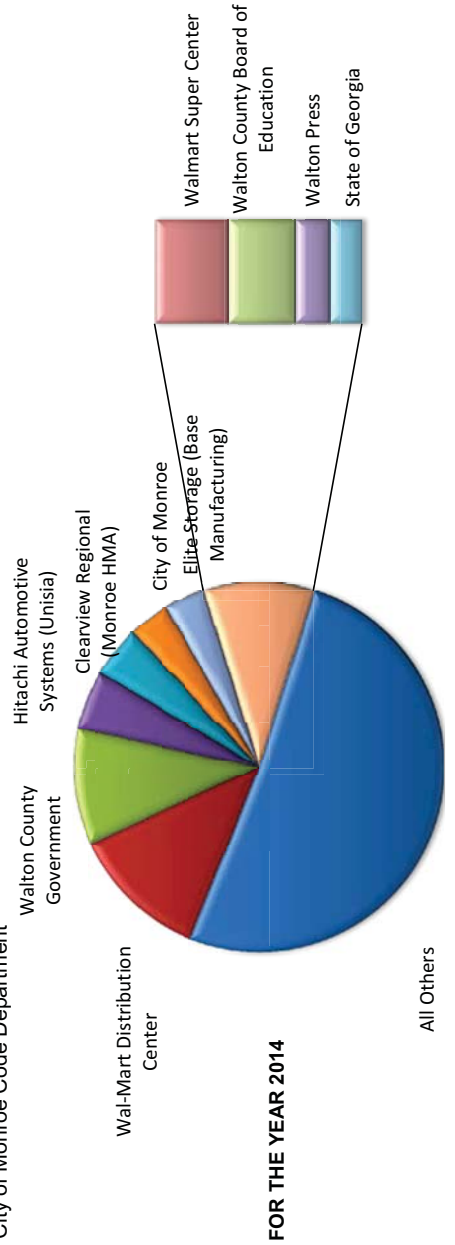
\* Data only available at the County level

# CITY OF MONROE, GEORGIA

## PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

Employer	2014			2005		
	Employees	Rank	Percentage of Total City Employment	Employees	Rank	Percentage of Total City Employment
Wal-Mart Distribution Center	706	1	12.1 %	583	2	15.0 %
Walton County Government	587	2	10.1	627	1	16.1
Hitachi Automotive Systems (Unisia)	301	3	5.2			
Clearview Regional (Monroe HMA)	260	4	4.5	305	4	7.8
City of Monroe	210	5	3.6	239	6	6.1
Elite Storage (Base Manufacturing)	210	6	3.6	115	10	3.0
Wal-Mart Super Center	197	7	3.4	324	3	8.3
Walton County Board of Education	178	8	3.1			
Walton Press	94	9	1.6			
State of Georgia	87	10	1.5	126	8	3.2
Oxford Industries				201	7	5.2
Home Depot				120	9	3.1
Avondale Mills (Walton-Monroe Mills)						
Universal Rundle				262	5	6.7
Southern Family Markets (Bi-Lo)						
National Bank of Walton County						
<b>Totals</b>	<b>2,830</b>		<b>48.6 %</b>	<b>2,902</b>		<b>74.5 %</b>

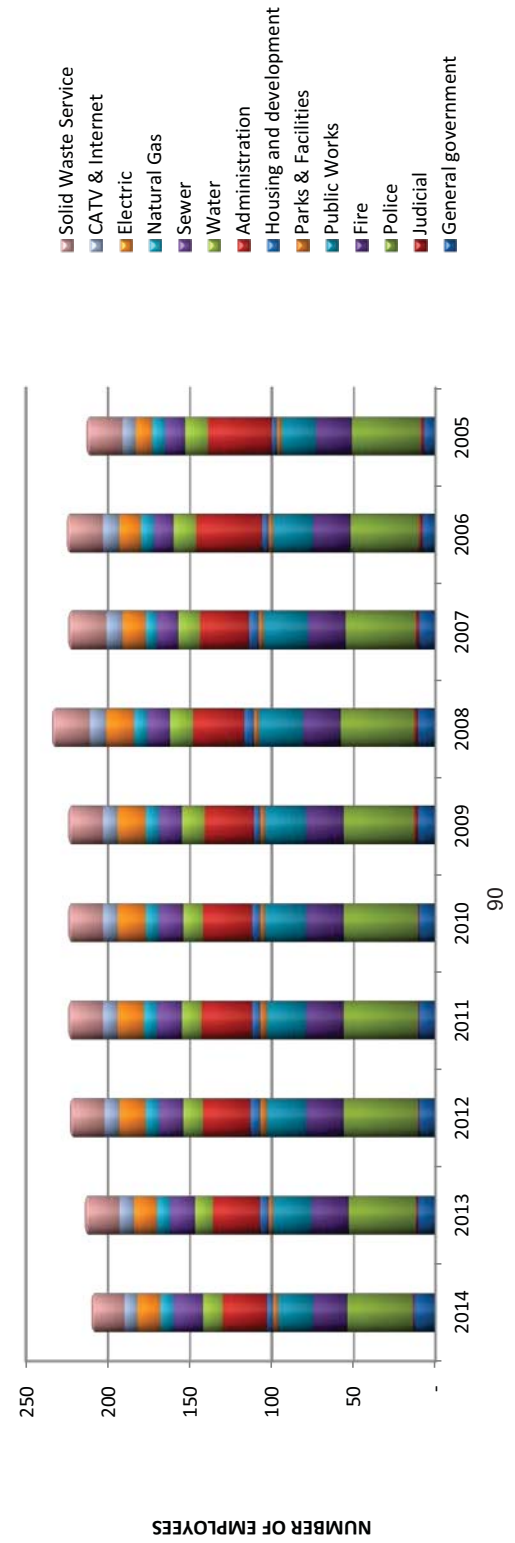
Source: City of Monroe Code Department



**CITY OF MONROE, GEORGIA**  
**FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION**  
**LAST TEN FISCAL YEARS**

Function	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General government	13	11	10	10	10	11	11	10	8	7
Judicial	1	1	1	1	1	2	2	2	2	2
Public Safety	40	41	45	45	45	43	45	43	42	42
Police	21	23	23	23	23	23	23	23	23	22
Fire	21	23	24	24	25	25	27	27	24	21
Public Works	3	3	4	4	3	3	3	3	3	3
Culture and recreation	4	5	6	5	5	4	6	6	4	3
Parks & Facilities										
Housing and development										
Utilities										
Administration	27	29	29	31	30	30	31	30	40	39
Water	12	11	12	12	12	14	14	13	14	14
Sewer	18	15	15	15	15	14	14	13	12	12
Natural Gas	8	8	8	8	8	8	8	7	8	8
Electric	14	14	16	16	17	17	17	14	13	10
CATV & Internet	8	9	9	9	9	9	10	10	10	8
Solid Waste Service	20	21	21	21	21	21	23	23	22	22
<b>Totals</b>	<b>210</b>	<b>214</b>	<b>223</b>	<b>224</b>	<b>224</b>	<b>224</b>	<b>234</b>	<b>224</b>	<b>225</b>	<b>213</b>

Source: City Finance Department





**CITY OF MONROE, GEORGIA**  
**OPERATING INDICATORS BY FUNCTION**  
**LAST TEN FISCAL YEARS**

Function	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Police:										
Fire:										
Highways and streets:										
Housing and development:										
Utilities: Cable & Internet										
Electric										
Natural gas										
Wastewater										
Water										
Solid Waste Service:										
Number of dispatches	45,624	46,763	42,509	45,298	50,769	54,165	40,901	41,618	38,276	33,396
Number of traffic citations issued	4,510	3,738	2,715	4,189	4,330	3,843	4,416	3,697	3,049	3,759
Number of fire/EMS dispatches	2,063	2,045	2,030	1,736	1,436	1,361	1,482	1,353	1,207	1,203
Street resurfacing (lane miles)	2.18	2.28	2.30	2.30	2.82	8.84	9.82	9.00	14.00	N/A
Value of new building construction (in 000's)	\$ 13,797	\$ 36,969	\$ 5,000	\$ 2,535	\$ 2,582	\$ 7,766	\$ 7,040	\$ 37,415	\$ 35,882	\$ 23,207
Number of permits issued	149	53	12	31	26	24	76	207	271	131
Number of customers standard cable	4,607	4,784	4,945	4,978	4,989	5,098	5,244	5,411	5,518	5,613
Number of customers digital cable	36	-	-	-	29	38	44	57	80	88
Number of Internet customers	2,609	2,354	2,094	1,774	1,531	1,264	914	892	757	604
Number of phone customers	1,371	1,304	1,003	424	224	20	N/A	N/A	N/A	N/A
Number of customers	6,154	6,117	6,059	5,978	5,933	5,848	5,870	5,964	5,809	5,647
Average daily consumption (KWh)	398,256	382,002	385,935	406,702	395,562	390,152	391,111	400,228	400,134	389,060
Number of customers	3,700	3,708	2,732	3,720	3,760	4,094	4,250	4,240	4,105	4,081
Average daily consumption (MCF)	924	881	756	941	989	949	999	967	1,611	1,913
Number of customers	6,757	6,762	6,644	6,550	6,459	6,434	6,461	6,527	6,244	5,905
Average daily sewage treatment (MGD)	1,600	1,540	1,314	1,413	1,571	1,510	1,408	1,432	2,005	2,170
Number of customers	8,941	8,876	8,783	8,665	8,560	8,312	8,295	8,387	8,113	7,699
Average daily consumption (Kgallons)	1,615	1,628	1,652	1,658	1,566	2,893	3,142	3,311	3,466	3,612
Refuse collected (tons)	11,032	10,858	10,302	10,394	11,173	11,738	11,201	12,106	11,517	12,567
Recyclables collected (tons)	1,545	167	168	265	188	243	361	497	358	496
Number of residential customers	5,381	5,348	5,211	5,129	5,120	5,168	5,231	5,331	5,142	4,917
Number of commercial customers	655	682	665	609	604	583	573	482	477	462
Number of transfer station customers	16	16	14	19	20	23	18	16	19	19

Source: Various City Departments

N/A - Information not available

Note: Indicators are not available for the General government function.

(1) Decrease Housing and development for 2008 due to slow-down in the economy.

(2) Police service started in 2009 with first full year in 2010

(3) Decrease in number of customers due to sale of Oconee County Gas System to Atlanta Gas Light in 2009

(4) Increase in number of tons due to reporting all recovered materials in 2014, prior years was only curbside recycling.

(5) Decrease in permit valuation due to permits purchased in 2013 for Hitachi expansion

(6) Increase in permits issued due to Physician's building at the hospital and increase in construction

**CITY OF MONROE, GEORGIA**  
**CAPITAL ASSET STATISTICS BY FUNCTION**  
**LAST TEN FISCAL YEARS**

Function	Fiscal Year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Police:										
Stations	1	1	1	1	1	1	1	1	1	1
Vehicles	46	45	40	40	40	40	40	40	38	38
Fire:										
Stations	1	1	1	1	1	1	1	1	1	1
Highways and streets:										
Streets (miles)	80 (2)	75	75	75	75	75	75	75	75	75
Streetlights	1,136	1,136	1,136	1,134	1,134	1,134	1,134	1,134	1,134	1,109
Traffic signals	3	3	3	3	3	3	3	3	4	4
Utilities: Cable & Internet										
Cable (miles)	267	267	267	267	267	267	267	267	240	230
Electric										
Lines (miles)	185	185	185	185	185	185	185	185	180	175
Natural gas										
Mains (miles)	114	114	114	113	107	107 (1)	153	152	149	146
Wastewater										
Sanitary sewer (miles)	140 (3)	154	154	154	153	153	153	150	141	140
Maximum daily treatment capacity (MGD)	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4
Water										
Mains (miles)	215 (3)	241	241	241	240	240	240	240	237	235
Maximum daily treatment capacity (MGD)	10	10	10	10	10	10	10	10	10	10
Treated water storage capacity (Mgallons)	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Reservoir (raw) storage capacity (Mgallons)	795	795	795	795	795	795	795	795	795	795
Solid Waste Service:										
Collection trucks	11	11	11	11	11	9	9	9	9	9
Recycling trucks	1	1	1	1	1	1	1	1	1	1
Transfer stations	1	1	1	1	1	1	1	1	1	1

Source: Various City departments  
 Note: Capital asset indicators are not available for the General government and Housing and development functions.

(1) Decrease in mile of mains due to sale of Oconee County Gas System to Atlanta Gas Light  
 (2) Increase in miles of streets due to streets dedicated to the City  
 (3) Decrease in mile of mains due to corrected data from GIS in 2014





## Finance Committee Meeting

### AGENDA

June 2, 2015

**Item:**

Discussion / Approval - Out of State Travel

**Department:**

**Additional Information:**

**Financial Impact:**

**Budgeted Item:**

**Recommendation / Request:**

Viewing Attachments Requires Adobe Acrobat. [Click here](#) to download.

Attachments / click to download

 [QS1 Travel Info](#)

## 2015 QS/1 Financial Customer Conference

QS/1 Governmental Solutions' seventh annual Financial Customer Conference will be held Thursday, August 20, from 8:00AM-3:00PM, at the Hyatt Regency in Greenville, South Carolina.

The conference is geared toward governmental agencies using QS/1's financial software solutions. This event is an opportunity for customers to learn about current features and future enhancements under development, as well as how to get the most out of the tools available within the software.

The conference begins with seminars that focus on software enhancements from previous releases and continues with a review of things to come. Additional sessions will focus on best practices, giving attendees tips and tricks that will help them with their day-to-day activities. We will end the conference with round table discussions for finance and utility billing. This gives customers the perfect opportunity to network with their peers and discuss issues affecting the industry.

The Expo hall will be open from 8:00AM-1:00PM and will provide an opportunity to talk one-on-one with QS/1 representatives. Workstations will be set up in the Expo to demonstrate features discussed during the conference sessions. Breakfast and lunch will also be provided the day of the conference.

Save the date and make plans to join us August 20, 2015. For hotel reservations, call 402.592.6434 or visit [resweb.passkey.com/go/qs1datasystems81915](http://resweb.passkey.com/go/qs1datasystems81915).

**To register for the conference, visit [qs1gov.com/financialconference2015](http://qs1gov.com/financialconference2015).**

